

Argyll and Bute Council
Comhairle Earra-Ghàidheal Agus Bhòid

Customer Services
Executive Director: Douglas Hendry



Kilmory, Lochgilphead, PA31 8RT
Tel: 01546 602127 Fax: 01546 604435
DX 599700 LOCHGILPHEAD
28 September 2016

NOTICE OF MEETING

A meeting of the **MID ARGYLL, KINTYRE & THE ISLANDS AREA COMMITTEE** will be held in the **INVERARAY CONFERENCE CENTRE, INVERARAY PRIMARY SCHOOL, INVERARAY** on **WEDNESDAY, 5 OCTOBER 2016** at **10:30 AM**, which you are requested to attend.

Douglas Hendry
Executive Director of Customer Services

BUSINESS

1. **APOLOGIES**
2. **DECLARATIONS OF INTEREST**
3. **MINUTE OF THE MID ARGYLL, KINTYRE AND THE ISLANDS AREA COMMITTEE MEETING HELD ON 3 AUGUST 2016** (Pages 1 - 6)
4. **PUBLIC AND COUNCILLOR QUESTION TIME**
5. **SCOTTISH WATER - ANNUAL UPDATE** (Pages 7 - 10)
Update by Regional Communities Manager, Scottish Water
6. **SCHOOL PROFILES 2016-17**
 - (a) Lochgilphead Joint Campus (Pages 11 - 26)
Report by Head Teacher
 - (b) Tarbert Academy (Pages 27 - 38)
Report by Head Teacher
7. **NEW SCHOOLS REDEVELOPMENT PROJECT - CAMPBELTOWN GRAMMAR SCHOOL UPDATE** (Pages 39 - 50)
Report by Acting Executive Director of Community Services

8. **ACHA - ANNUAL UPDATE** (Pages 51 - 64)
Update by Chief Executive, ACHA
9. **TRANSPORT SCOTLAND - ANNUAL UPDATE** (Pages 65 - 66)
Update by Networks Manager, Transport Scotland
10. **ROADS REVENUE BUDGET 2016/17 - 1ST QUARTER UPDATE** (Pages 67 - 76)
Report by Executive Director of Development and Infrastructure Services
11. **TRAFFIC MANAGEMENT AND PARKING REVIEW** (Pages 77 - 84)
Report by Executive Director of Development and Infrastructure Services
12. **MAKI ECONOMIC DEVELOPMENT ACTION PLAN (EDAP) INCLUDING MID ARGYLL REGENERATION INITIATIVE - QUARTERLY UPDATE** (Pages 85 - 104)
Report by Executive Director of Development and Infrastructure Services
13. **CAMPBELTOWN - OPTIONS FOR SURPLUS CHORD FUNDS** (Pages 105 - 110)
Report by Executive Director of Community Services
14. **CIVIC FURNITURE - CAMPBELTOWN** (Pages 111 - 120)
Report by Executive Director of Customer Services
15. **ITEM TRACKER** (Pages 121 - 126)
For noting and updating

Mid Argyll, Kintyre & the Islands Area Committee

Councillor Rory Colville (Chair)

Councillor Donald MacMillan (Vice Chair)

Shona Barton, Area Committee Manager

Contact: Lynsey Innis, Senior Area Committee Assistant; Tel: 01546 604338

**MINUTES of MEETING of MID ARGYLL, KINTYRE & THE ISLANDS AREA COMMITTEE held
in the COUNCIL CHAMBER, KILMORY, LOCHGILPHEAD
on WEDNESDAY, 3 AUGUST 2016**

Present:

Councillor Rory Colville (Chair)

Councillor John Armour
Councillor Anne Horn
Councillor Douglas Philand

Councillor Robin Currie
Councillor Donnie MacMillan
Councillor Sandy Taylor

Attending:

Shona Barton, Area Committee Manager
David Clements, IOD Programme Manager
Ishabel Bremner, Economic Development Manager
Stuart Watson, Traffic and Development Manager
Antonia Barid, Community Development Officer
James Lafferty, Project Officer, Campbeltown THI
Bill Halliday, Team Leader
Richard Hay, Urban Animaion

1. APOLOGIES

Apologies were received from Councillors Donald Kelly and John McAlpine.

2. DECLARATIONS OF INTEREST

Councillor Colville declared a non-financial interest in Agenda Item 9, with specific reference to the recommendations contained at (iii)(a) and (vi)a by reason of him being Chair of South Kintyre Development Trust who had submitted representation to these proposals. He left the room and took no part in the discussion and decision thereon.

Councillor Horn declared a non-financial interest in Agenda Items 7(a) Third Sector Grants – August Tranche and 7(b) Monitoring of grants to the third sector 2015/16 with specific reference to the application from PACT MAK and the project monitoring form from Tarbert After School Care as she is a Member of the Committee of both these organisations.

3. MINUTE OF THE MID ARGYLL, KINTYRE AND THE ISLANDS AREA COMMITTEE MEETING HELD ON 1 JUNE 2016

The minute of the previous Mid Argyll, Kintyre and the Islands Area Committee held on 1st June 2016 was approved as a correct record.

4. PUBLIC AND COUNCILLORS QUESTION TIME

Councillor Horn raised a question over the reductions in the Amenity Services budget with specific reference being made to the reduction in grass cutting in some of our amenity areas and in some of our cemeteries. The Committee agreed that a request would be made for a report to the Business Day meeting of the MAKI Area Committee in September which would outline the reductions which have taken place

in amenity grass cutting in the MAKI Area and asked that the Head of Roads and Amenity Services be invited for this item. The Committee agreed to email the Area Committee Manager with anything specific they would like discussed at this meeting.

Councillor Horn referenced correspondence which has taken place over the last week or so in relation to the funding which was agreed by P&R Committee to help support the L&WW and which has still to be received by the Group.

She advised that the LWW have been advised that it may take up to a further 3 months before the funding comes through. She noted that one of the Board members of the LWW has recently resigned and there is a general feeling that they are not being supported by the Council. It was also noted that the information that has been requested by the Council in relation to the funding appeared to have been provided timeously. The Area Committee Manager agreed to pursue the matter with Development and Infrastructure Services and to circulate information to members in due course.

5. AREA SCORECARD - FQ1 2016-17

The Committee considered a report presenting the Area Scorecard, with exceptional performance for financial quarter 1 of 2016/17 (April-June 2016).

The Chair raised a concern in relation to the mental health issues which are ongoing at the Mid Argyll Hospital. Councillor Philand provided an update on the current staffing issues and the temporary closure of the intensive care ward.

Councillor Philand raised a concern in relation to missing information and targets on the scorecard and suggested that this be updated. Councillor Armour asked that the dog fouling fines be looked at too. The Area Committee Manager agreed to contact the Head of Roads and Amenity Services to seek an update on the recommendation which had been put to Council in September 2015.

Decision

The Committee noted the exceptional performance presented on the scorecard.

(Ref: Report by IOD Programme Manager dated 3rd August 2016, submitted).

6. CAMPBELTOWN BELL

A report providing information on a display of the HMS Campbeltown Bell, was considered by the Committee.

Decision

The Committee noted the ongoing work in relation to securing the permanent display of the HMS Campbeltown bell in the Burnet Building, Campbeltown.

(Ref: Report by Acting Executive Director of Community Services dated 4th July 2016, submitted).

Councillor Horn, having declared a non-financial interest in Agenda Items 7(a) Third Sector Grants – August Tranche and 7(b) Monitoring of grants to the third sector

2015/16 with specific reference to the application from PACT MAK and the project monitoring form from Tarbert After School Care, stayed in the room and took no part in the discussion of these groups.

7. THIRD SECTOR GRANTS

(a) August Tranche

A report detailing recommendations for the award of Third Sector Grants (including Events and Festivals) to Third Sector organisations for Mid Argyll, Kintyre and the Islands, was considered.

Decision

The Committee agreed to award the grant recommendations as follows:-

Ref No	Organisation	Total Project Cost	Amount Requested	Recommendation 2016
1	3rd Argyll (1st Islay) Scout Group	£2,160	£1,160	£300
2	Argyll District Scouting	£4,265	£1,165	£300
3	Bowmore Lunch Bunch	£3,695	£1,160	£650
4	Kintyre Link Club	£1,603	£802	£700
5	Mid Argyll Arts Association	£3,250	£1,500	£1,000
6	Mid Argyll Chamber of Commerce	£6,433	£1,433	£1,000
7	PACT MAK	£2,025	£1,000	£750
8	South Kintyre Senior Citizens Committee	£2,520	£720	£410
9	Templar Arts and Leisure Centre	£12,000	£4,000	£1,000

(b) Monitoring of grants to the third sector 2015/16

A report highlighting the positive outcomes for communities in Mid Argyll, Kintyre and the Islands through the allocation of the Council's Third Sector Grant funding in 2015/16, was considered.

The report advises that the total third sector grants budget made available by the Council for allocation in Mid Argyll, Kintyre and the Islands for 2015/16 was £36,764 which included a carry forward of £1,764 and 36 organisations benefited from an award.

Decision

The Committee noted the contents of the report and the Committee thanked the Community Development Officer and her team for all their

hard work.

(Ref: Report by Community Development Officer dated 3rd August 2016, submitted).

8. CHARITY AND TRUST FUNDS

A report setting out the proposed method for the distribution of funds for the charities and trust funds in the Mid Argyll, Kintyre and the Islands area was considered.

Decision

The Committee agreed that this report would be brought back to the November Business Day to allow for further discussion with the appropriate Officers.

(Ref: Report by Finance Manager dated 3rd August 2016, submitted).

9. PARKING REVIEW UPDATE

A report providing a summary of the parking review process to date and the issues raised through the member workshop and informal public consultation, was considered. The report also provides an overall programme for the implementation of any changes to the current arrangements and the associated statutory consultation process.

Councillor Colville, having declared a non-financial interest, asked that points (iii) & (vii) of this item be taken separately and at this point he left the room and Councillor MacMillan took the Chair.

Motion

The Committee agree the recommendations in the report as outlined at (iii)(a) and (vi)(a).

Moved by Councillor MacMillan seconded by Councillor Currie.

Amendment

In light of the discussions and considering possible road safety issues that the Committee agree to set consideration of these recommendations aside to allow officers to come back with further information and possible solutions.

Moved by Councillor Taylor seconded by Councillor Armour.

Decision

On a show of hands vote the Amendment was carried by 4 votes to 2 and the Area Committee resolved accordingly.

Councillor Colville re-entered the room and re-took the Chair.

Members considered the remaining recommendations contained within the report.

Decision

Members approved the following proposals:-

1. Inveraray
Liaise with Transport Scotland regarding the reintroduction and enforcement by Argyll and Bute Council of the Traffic Regulation Order for time restrictions on Main Street.
2. Lochgilphead
To formalise coach and HGV parking in Lorne Street Car Park and to introduce overnight charges in this section of the car park.
3. Campbeltown
One way systems on the following streets:
Burnside Street – direction of travel from Lorne Street to Longrow;
Burnbank Street – direction of travel from Longrow to Kinloch Road;
Cross Street / Union Street (south) – direction of travel from Main Street to Longrow;
Union Street (north) – direction of travel from Longrow to Bolgam Street;
Longrow South – direction of travel from Main Street to Burnbank Street.
Parking:
No parking at any time (double yellows) from Martins Garage to Well Close;
Parking on both sides of Longrow & Longrow South (excepting above) but restricted to 1 hour.
Pedestrian Zones:
Harvey's Lane and Cross Street from Cross Street/Union Street Junction to Burnside Street to be pedestrianised.

(Ref: Report by Traffic and Development Manager dated July 2016, submitted).

10. SHORELINE PROJECT, BOWMORE

Richard Heggie from Urban Animations gave a presentation to the Committee on the Shoreline Project in Bowmore.

Discussion took place on phase one of the affordable housing, the Business/Workshop units, the support available from the Council's Economic Development Teams and the proposed footpath from the development to the town centre.

Decision

The Committee noted the information provided.

(Ref: Presentation by Urban Animations dated 3rd August 2016, submitted).

Councillor Horn left the meeting at 11:55am.

11. ITEM TRACKER

The Committee gave consideration to the item tracker.

Decision

The Committee noted the item tracker for August 2016.

(Ref: Item Tracker, dated 3rd August 2016, submitted).

The Council resolved in terms of Section 50(A)(4) of the Local Government (Scotland) Act 1973 to exclude the press and public for the following item of business on the grounds that it was likely to involve the disclosure of exempt information as defined in Paragraphs 8&13 respectively of Part 1 of Schedule 7A to the Local Government (Scotland) Act 1973.

E1 12. **CAMPBELTOWN CONSERVATION AREA REGENERATION SCHEME (CARS) - DECKING PROJECT - MAIN STREET/LONGROW SOUTH/UNION STREET**

The Committee considered a report in relation to the Campbeltown Conservation Area Regeneration Scheme (CARS) Decking Project.

Decision

The Committee agreed the recommendations at 3.1 of the report.

(Ref: Report by THI Project Officer dated 3rd August 2016, submitted).

Scottish Water Update - MAKI Area Committee

Date: Wednesday 5th October

Time: 10.30am

Attending: Ruaridh Macgregor – Scottish Water

Location: Inveraray Conference Centre

This report includes:

- Update on planned investment and operational issues
- Update on flood alleviation proposals for Tarbert
- Response to question on capacity issues on Jura

Scottish Water Investment – Mid Argyll, Kintyre and Islay**Water**

- **Islay – Torra WTW:** improvements £50k - currently underway
- **Colonsay:** Low Pressure improvement Project is currently in the planning stage. This £250k project will help improve water pressure to more than 8 properties on Colonsay. Likely to start late 2016
- **Tarbert:** A scheme currently being developed through investment planning process to tackle bursts at big Brae
- **Campbeltown WTW:** Water quality improvements project underway – maintenance work will include replacing filters - £90k
- **Campbeltown Reservoirs:** H&S improvements £110k
- **Ardfern Dam:** H&S improvement works - £10k
- **Kilmichael:** Water main replacement works £180k

Future Investment

- **Carradale:** Water pumping station: early stages of development
- **Ardishaig, Torra and Tarbert Wtw:** Water Quality improvements
- **Ardfern:** Growth project
- **Auchencorvie:** Replacement of WPS – Currently at design stage
- **Ardishaig:** Water main replacement being investigated

Waste Water

- **Lochgair WwTW:** £280k septic tank (growth project) – this project is now underway
- **Inveraray Waste water network:** £80k - improvements works will include the installation of meters - commence late 2016
- **Islay - Port Ellen:** Waste Water network improvements - £250k to commence in next 6 months – replacement rising main between pumping station and treatment works – currently at design phase.
- **Port Charlotte:** Replacement section of outfall currently being designed.
- **Kilmory WwTW:** £100k - Process improvements

Flooding - Tarbert

Customer in Barmore Road and Tarbert Street have experienced flooding at times of heavy rainfall. Scottish Water is currently going through the investment planning process to develop a solution.

In addition to the development of a long term solution Scottish water is carrying out significant operational maintenance and optimisation on the waste water network and pumping station.

Maintenance & Optimisation

In May our contracting partner Enviroclean carried out an extensive sewer cleaning programme

In early October further planned maintenance will take place at the Pumping station which will include cleaning and treatment of the tank as well as full refurbishment of the pumps.

In addition to regular servicing and checks, these works should ensure we are maximising the performance of pumping station and the associated sewer network.

Investment

Scottish Water now has a preferred solution in place for the waste water network in Tarbert. These Proposals include an upsizing of the sewer at Barmore road, Harbour Street and School Road.

The project will be required to be scoped and developed through our investment planning process.

The work is likely to impact on the road network and will require a programme of engagement with the community.

This scheme is likely to commence in Autumn 2017 at the earliest

Jura – Capacity

Scottish Water has not declined any development based on capacity in the Argyll Islands and there are no perceived capacity issues at this moment.

If there are proposals for more large scale development then this would have to be assessed.

This page is intentionally left blank



School Profile 2016 -2017

Lochgilphead Joint Campus





School Profile 2016/2017

<u>School Name</u>	Lochgilphead High School
<u>School Address</u>	Lochgilphead Joint Campus, Kilmory, Lochgilphead PA31 8AA
<u>Head Teacher</u>	Ann Devine

Lochgilphead High School is part of a 3-18 campus and benefits from a stunning location overlooking the loch. We have excellent outdoor facilities and lots of safe forestry land around us which give extensive opportunities to promote health and wellbeing and wider achievement.

The core values of the campus are: respect, achievement, fairness and happiness and we strive to work with parents and the wider community to help every pupil fulfil her or his potential. We have a skilled and dedicated group of staff, both teaching and non-teaching and, we believe, the most friendly, polite and pleasant pupils in Argyll.

Our ethos reflects our values, with an emphasis on encouragement, high expectations and the development of personal responsibility and self-discipline. We maintain the focus on academic attainment – and always will – while also building a curriculum delivering a range of courses which help pupils to become well-rounded individuals who can contribute to society and achieve personal fulfilment.

We have fully embraced *Curriculum for Excellence* and have now fully implemented the new national qualifications, the fruition of a huge amount of work by teachers over a number of years. We see almost all of our pupils leave to a positive destination, many of whom keep in touch with members of staff for several years after leaving us, demonstrating the strength of the relationships between staff and pupils which is such a vital part of the success of the school.

Curriculum Development and Wider Achievement

Improvement Targets Achieved 2015 - 2016

- Full implementation of new Higher and Advanced Higher courses
- Introduction of National 1,2, 3 courses as appropriate
- Development of electronic pupil profile - Acebook
- Consolidation of Learn to Learn in S1 and S2
- Ongoing production of differentiated materials to provide support and challenge for all pupils
- Ongoing development of curricular and assessment materials to achieve full implementation of *Curriculum for Excellence*
- Excellent progress in Eco developments, particularly with food and the environment
- Excellent progress towards embedding enterprise across the curriculum

Wider Achievement

Pupils continue to achieve success in a range of courses delivered in partnership with Argyll College (Skills for Work)

Course	Level	Number of passes
Engineering Skills	National 4	9
Early Education and Childcare	National 4	4
Maritime Skills	National 5	5

Our students also continue to benefit from the partnership with Community Learning and Development and the outstanding support they receive from Raymond Flanagan:

Dynamic Youth Awards	7
John Muir Award	6
Youth Achievement Awards Bronze (Nat 4)	18
Youth Achievement Awards Silver (Nat 5)	3
Youth Achievement Awards Gold (Higher)	1
Youth Achievement Awards (Platinum)	2 (not completed as yet)
Saltire Awards	25
Lantra Chainsaw Course	16
Elementary Food Hygiene	13
Elementary First Aid	10
I Lead Training Part 1	24
I Lead Training Part 2	13
L Lead Training Part 3	12
Bored Meeting Training	6
ADP Legal High Training	10

In addition to the above:

- ✓ Young Enterprise local and national success
- ✓ Successful fundraising
- ✓ Sports Leaders and partnership with Active Schools Co-ordinator
- ✓ Sporting achievements
- ✓ Performing arts

Pupil Support

Ongoing improvements include:

- Excellent partnership with Skills Development Scotland
- Integrated working with Health and community partners to deliver drug and alcohol education
- Successful mental health awareness event – second year
- Improved Child's Planning process and parental involvement

Concerns

Recruitment remains the main concern

SQA RESULTS 2015/16 (A-C)

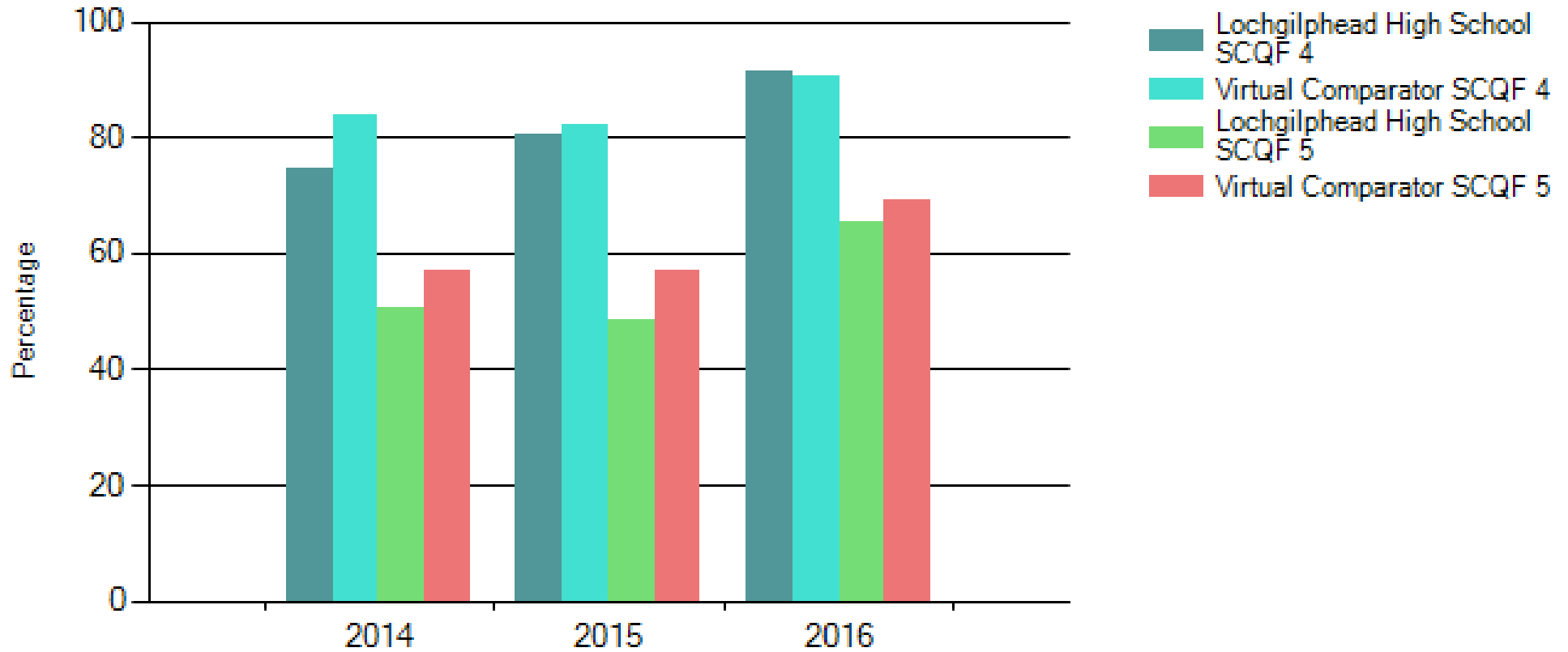
Course	Argyll and Bute Average	National Average	Lochgilphead High School	Difference (National average)
National 4	96.17	93.2	98.82	+5.62
National 5	76.23	79.4	78.43	-0.97
Higher	78.29	77.2	70.08	-7.12
Advanced Higher	75.22	81.7	75.47	-6.23

3 YEAR PATTERN

Course	Argyll and Bute Average			National Average			Lochgilphead High School		
	13/14	14/15	15/16	13/14	14/15	15/16	13/14	14/15	15/16
National 4	100	100	96.17	93.9	93.3	93.2	100	100	98.82
National 5	82.00	75.31	76.23	81.3	79.8	79.4	81.19	80.05	78.43
Higher	76.9	76.98	78.29	77.6	76.7	77.2	77.96	84.36	70.08
Advanced Higher	79.00	84.07	75.22	81.5	80.9	81.7	75.68	92.86	75.47

As can be seen from the colour coding, results have fluctuated and there has been close analysis of performance to identify areas of strength and areas for development – this will be discussed at the Area Committee meeting and with our local councillors.

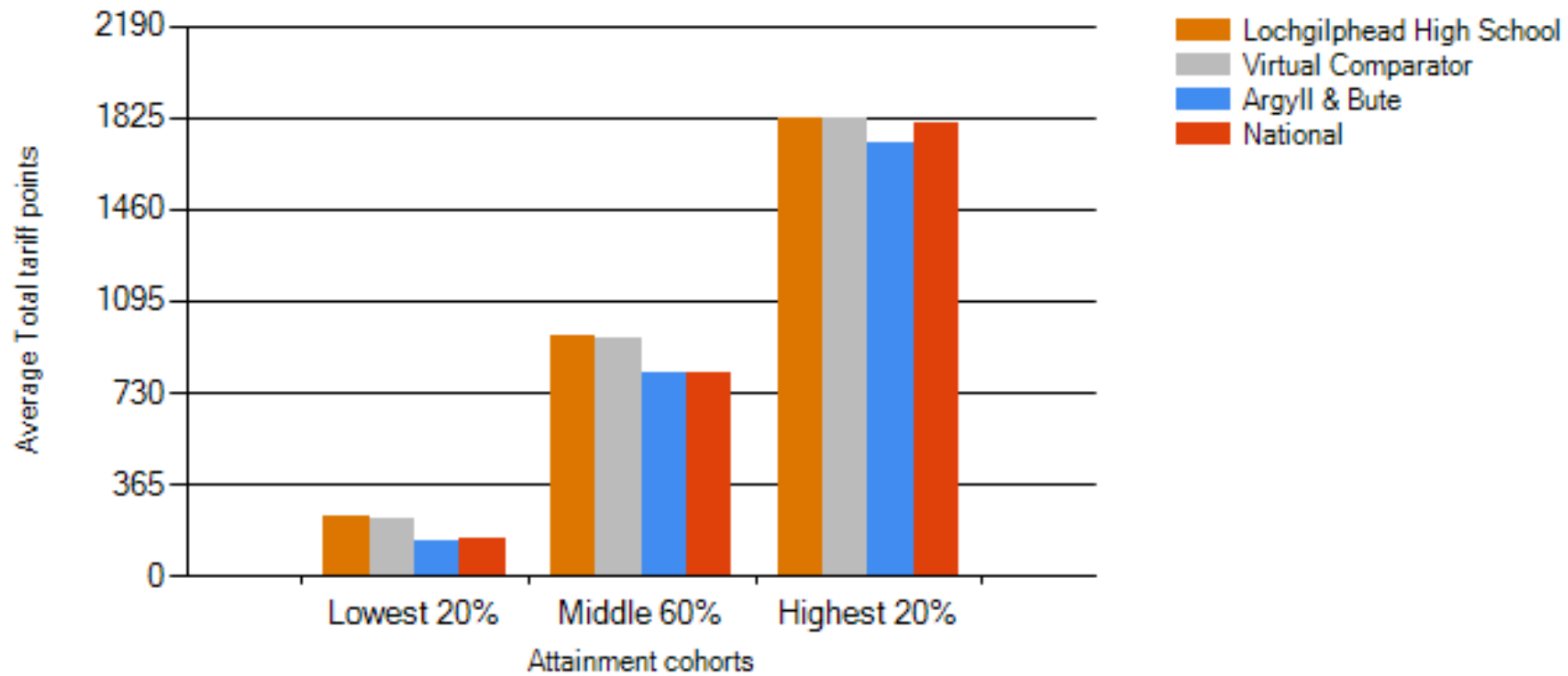
Improving attainment in literacy and numeracy
Percentage of Candidates Attaining Literacy and Numeracy



Overall improvement at both levels

Improving attainment for all

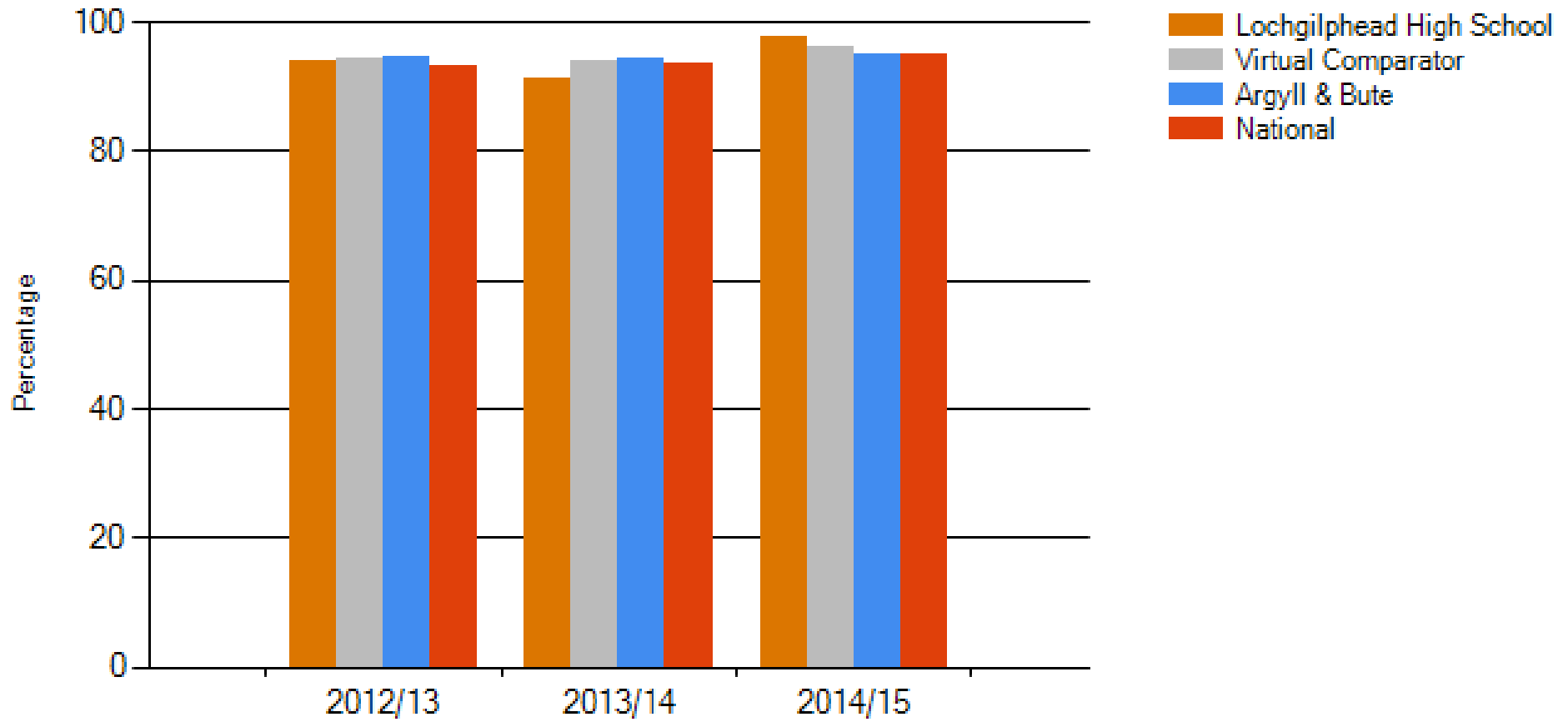
Average Total Tariff Points



performance overall

Strong

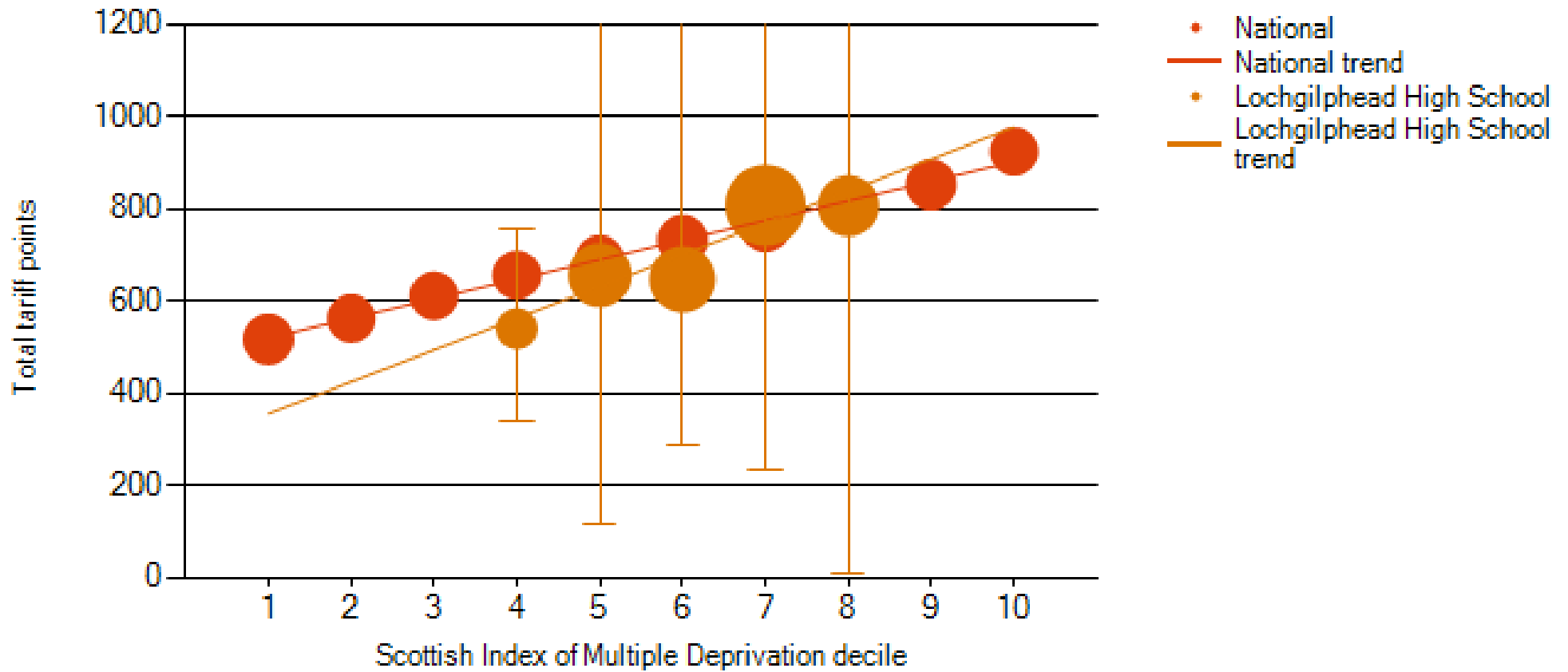
Increasing participation



Positive destinations improving

Tackling disadvantage by improving the attainment of lower attainers relative to higher attainers

Attainment versus Deprivation



Lochgilphead High School data

Overview

Measure	11/12	12/13	13/14	14/15	15/16	
Roll (as at census)	503	499	491	488	469	
Clothing and Footwear Grant (number of pupils)	31	33	37	51	67	
Clothing and Footwear Grant (% of number of pupils)	6.2%	6.6%	7.5%	10.5%	14.29	
Clothing and Footwear Grant (%) - Authority Average ⁵	7.56	8.51	9.54	15.60	na	
Free School Meals (number of pupils)	no data	45	43	41	58	
Free School Meals (% of number of pupils)	no data	9.0%	8.8%	8.4%	12.37	
Free School Meals (%) - Authority Average	na	13.1	12.0	10.8	na	
Free School Meal - National Average for Secondary Schools (%) ⁶	15.2	15.4	15.5	15.0	na	

Attendance, Absence and Exclusions⁷

Measure		12/13	13/14	14/15	15/16	Range of Attendance (%) over 4 years ⁸
Attendance:						4.19
Attendance (% of school roll)		94.29	93.49	92.01	90.10	
Authorised Absence (% of school roll) ⁹		4.69	4.89	5.68	6.75	

Unauthorised Absence (% of school roll)	0.98	1.55	2.09	2.88
Attendance Number of Pupils (%) - Authority Average	93.15	93.1	92.64	91.8
Attendance Number of Pupils (%) - National Average ¹⁰	93.6%	not collated	93.7	NA

Measure	12/13	13/14	14/15	15/16
Exclusions: secondary school				
Exclusion Openings	na	108	86	63
Exclusion Incidents	na	18	15	11
Number of Pupils	na	15	10	7
Exclusion Incidents per 1000 pupils	38.2	84.91	181.82	23.31
Exclusion Incidents per 1000 pupils - Authority Average	51.39	52.46	39.81	na
Exclusion Incidents per 1000 pupils - National Average ¹⁰	58.3	not collated	not yet available	NA

School Leaver Destination Returns (SLDR)⁴

Measure	11/12	12/13	13/14	14/15	15/16
Number of Total Leavers	86	83	92	94	Data not yet collated
Number of Young People entering Higher Education (%)	45.3%	55.4%	34.8%	45.7%	
Number of Young People entering Further Education (%)	22.1%	9.6%	25.0%	7.4%	
Number of Young People entering Training (%)	2.3%	1.2%	1.1%	5.3%	
Number of Young People gaining Employment (%)	20.9%	27.7%	29.3%	28.7%	
Number of Young People gaining Voluntary Work (%)	1.2%	0.0%	0.0%	3.2%	
Number of Young People entering Activity Agreements (%)	1.2%	0.0%	0.0%		
Number of Young People - Unemployed Seeking (%)	5.8%	6.0%	7.6%	5.3%	
Number of Young People - Unemployed Not Seeking (%)	0.0%	0.0%	2.2%	4.3%	
Number of Young People - Unconfirmed (%)	1.2%	0.0%	0.0%		
Total number of young people in a Positive Destination (%)	93.0%	94.0%	90.2%	90.4%	
Total number of young people in Other Destination (%)	7.0%	6.0%	9.8%	9.6%	
Total number of young people in a Positive Destination (%) Authority Average	90.1%	92.5%	91.0%	93.1%	
Total number of young people in Other Destination (%) Authority Average	9.9%	7.6%	9.0%	6.9%	
Total number of young people in a Positive Destination (%) National Average	89.9%	91.4%	92.3%	92.9%	
Total number of young people in Other Destination (%) National Average	10.1%	8.6%	7.7%	7.1%	

Footnotes

Data will be anonymised to protect individuals where there are fewer than 5 pupils and or presentations.

SQA Please note that this data is based on current interim results. It does not take into account any updated results due to the SQA Post Result Services and therefore this data could change and is not reflective of leavers exit qualifications which are cumulative. Insight data is updated at the end of February that results post-results service outcomes.

¹ SQA Performance data was collected on 23rd November 2015 from SEEMiS Vision. Information previously provided in the SQA Authority Analysis reports for Committee will differ slightly to information provided here in order to ensure consistency of approach in collating data for comparative purposes.

^{1a} Please note that some schools operate a positive presentation policy whereby they present students, if at all possible or at parental request for higher units however this can impact both the percentage pass rate and the level of awards. Therefore care must be taken when comparing number of presentations to the percentage pass rate.

² Results up to and including 2012/13 national percentages were sourced from the Annual Statistics Report 2013 (available only as whole percentages). National percentages grades A-C for 2013/14 came from Attainment Statistics (December) 2014. National percentages for 2014/15 and grades A-D for 2013/14 came from Attainment Statistics (August) 2015. Documents produced by SQA.

³ 2013/2014 was the first year National 4 and National 5 Qualifications were offered as part of the SQA diet. Therefore no performance data is available prior to this date. 2014/2015 was the last academic year that Intermediate 1 and Intermediate 2 qualifications were offered as part of the SQA diet of examinations. They have been superseded by National 4 and National 5. Standard Grade qualifications were offered for the last time in 2012/2013 and were superseded by National 4 and National 5.

⁴ SLDR data is published by Skills Development Scotland (SDS) on behalf of The Scottish Government. The year runs from 1st August to 31st July each year and the data is collected on the 1st Monday in October each year. The data shown in this profile is the initial data collected.

- Higher Education includes HNC, HND and Degree courses
- Further Education includes Access, NPAs and Highers
- Training includes Employability Stage Funds 2 and 3 (previously called Get Ready for Work)
- Employment includes Modern Apprenticeships and any employment over 16 hours per week
- Voluntary includes Barnardos, Oxfam, Red Cross and community based volunteering
- Activity Agreements are for young people who are furthest removed from employment/training/education that are receiving mentoring support from a Trusted Professional
- Unemployment includes those young people who can't work through ill health, are caring for others or are pregnant

⁵ Clothing and Footwear Grant (CFG) is not shown as a National Average as each authority set their own criteria and therefore cannot be compared accurately. Figures are based on census roll figures.

⁶ National Averages for FSM have been taken from Summary statistics for attainment, leaver destinations and healthy living, No. 5: 2015 Edition,

⁷ Attendance, Absence and Exclusion information is now collected on a biennial basis by Scottish Government and was **not** collected for 2011/2012 or 2013/2014 academic year. Data was collected in August for session 2014/15 and is therefore not yet available.

⁸ Please note that Attendance and Exclusion data can only be compared over a 4 year period as academic session 2015/16 is not yet complete and therefore the data for these years may change. The 4 year percentage change compared 4 full years. Please note that session 2014/2015 figures have been updated from last year's report to show the final figure. This information is taken from SEEMiS Vision.

⁹ Authorised absence includes bereavement, short – term exceptional domestic situations, religious observance, weddings of immediate family. Unauthorised absence includes truancy, unexplained absence and most family holidays during term time. Attendance and absence is outlined in Management Circular 3.03.

¹⁰ National Averaged for Attendance and Exclusions for 2012/13 have been taken from Summary Statistics for Schools in Scotland, No.4 | 2013 Edition, 11th December, 2013 (amended 11th February 2014).

School Profile 2016/2017





School Profile 2016/2017

See Standards & Quality reports at <http://www.tarbert.argyll-bute.sch.uk/documents> for full details

<u>School Name</u>	Tarbert Academy
<u>School Address</u>	School Road, Tarbert PA29 6TE
<u>Head Teacher</u>	Neil McKnight

It is only 6 months since I last reported to the area Committee but I am delighted to report a much more stable staffing situation at Tarbert Academy (we are fully staffed 3-18 for the first time since I started as HT) and another very good set of attainment results.

Primary numbers are continuing to increase which has resulted in an increase of staffing and allocation of a Principal Teacher post.

The Parental Engagement project carried out by our Early Level team last year was very successful and we aim to carry forward some of the learning to improve parental engagement throughout the rest of the school. The project made it into the final of the Scottish Government Quality Improvement awards which is very exciting. The following links provide details of the awards:

<http://www.gov.scot/Topics/People/Young-People/early-years/early-years-collaborative/quality-improvement-awards>

<http://www.earlyyearscolloborative.co.uk>

We had some major works over the summer to build our new Biomass unit and this will help us on our way to our third Green Flag.

As you will see from the attainment data below, we continue to produce high attaining young people with the skills to take them on to positive destinations post school.

Recognising Wider Achievement

Further to my comments in April re wider achievement opportunities available at Tarbert Academy, I am happy to report a very pleasing summary of wider achievement for last year:

Agency	SCQF Level	COURSE/ LEVEL	S2	S3	S4	S5	S6	TOTAL
Duke of Edinburgh		Bronze			8			8
Duke of Edinburgh		Silver			5			5
Duke of Edinburgh		Gold			2			2
Saltire		SALTIRE			4			4
Open University	7	YASS					1	1
Youth Achievement Award	4	Bronze			2			2
John Muir			17					17
SQA	5	Leadership					10	10

SQA Performance

As usual, we had some excellent individual performances:

One S6 pupil achieving grade A in one Advanced Higher and two Highers;

Four pupils passing five Highers in one sitting and one of them achieving an outstanding five A grades;

Five S4 pupils passing nine National 5s and two of them achieving an outstanding eight A grades.

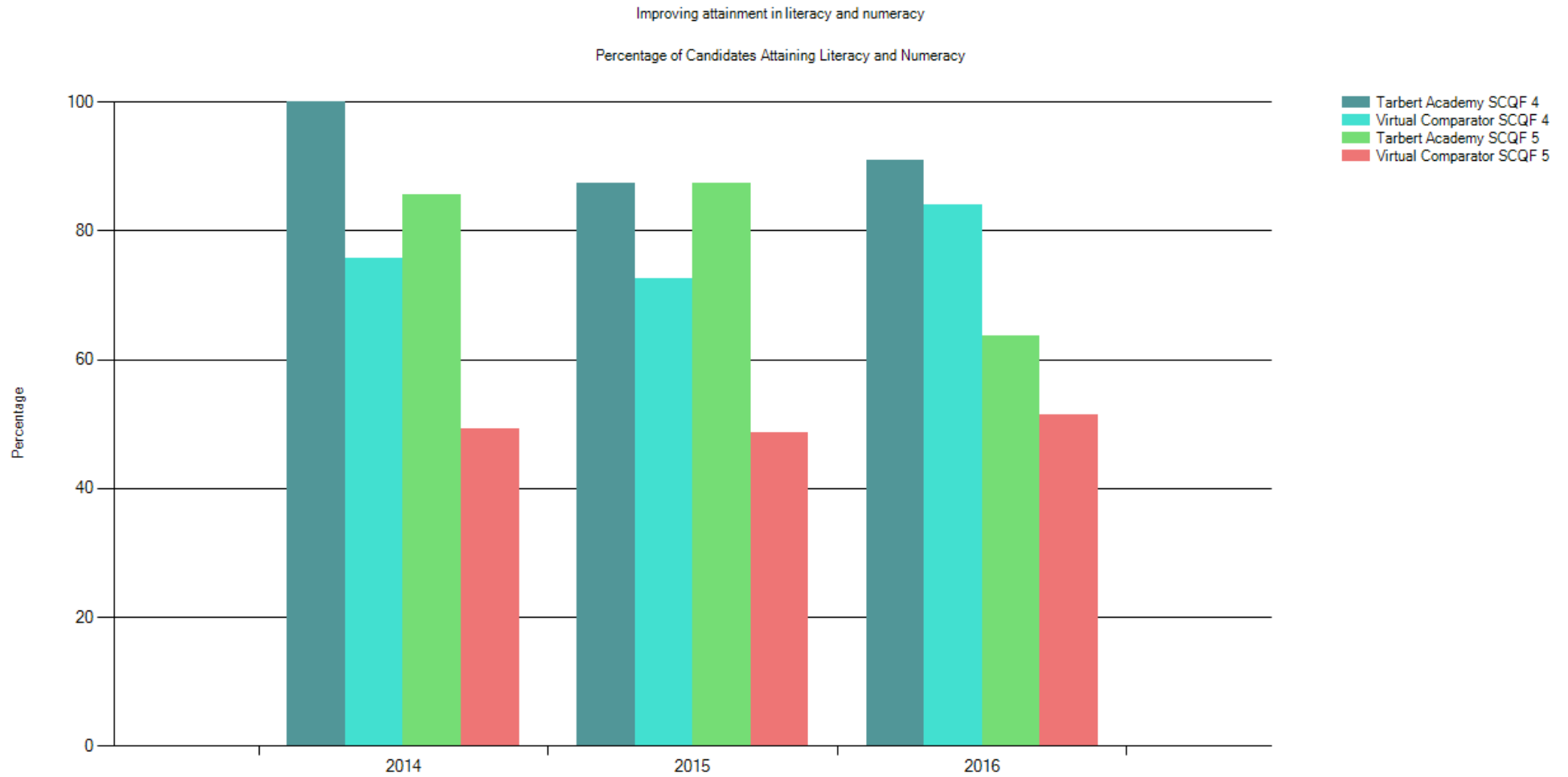
We are pleased that pass rates (A-C) in N5 and H have improved from last year while our 100% pass rate at N4 and AH has been maintained:

N5 level has increased from 74.6% to 85.7% a gain of 11.1%

Higher level has increased from 75.4% to 81.7% a gain of 6.3%

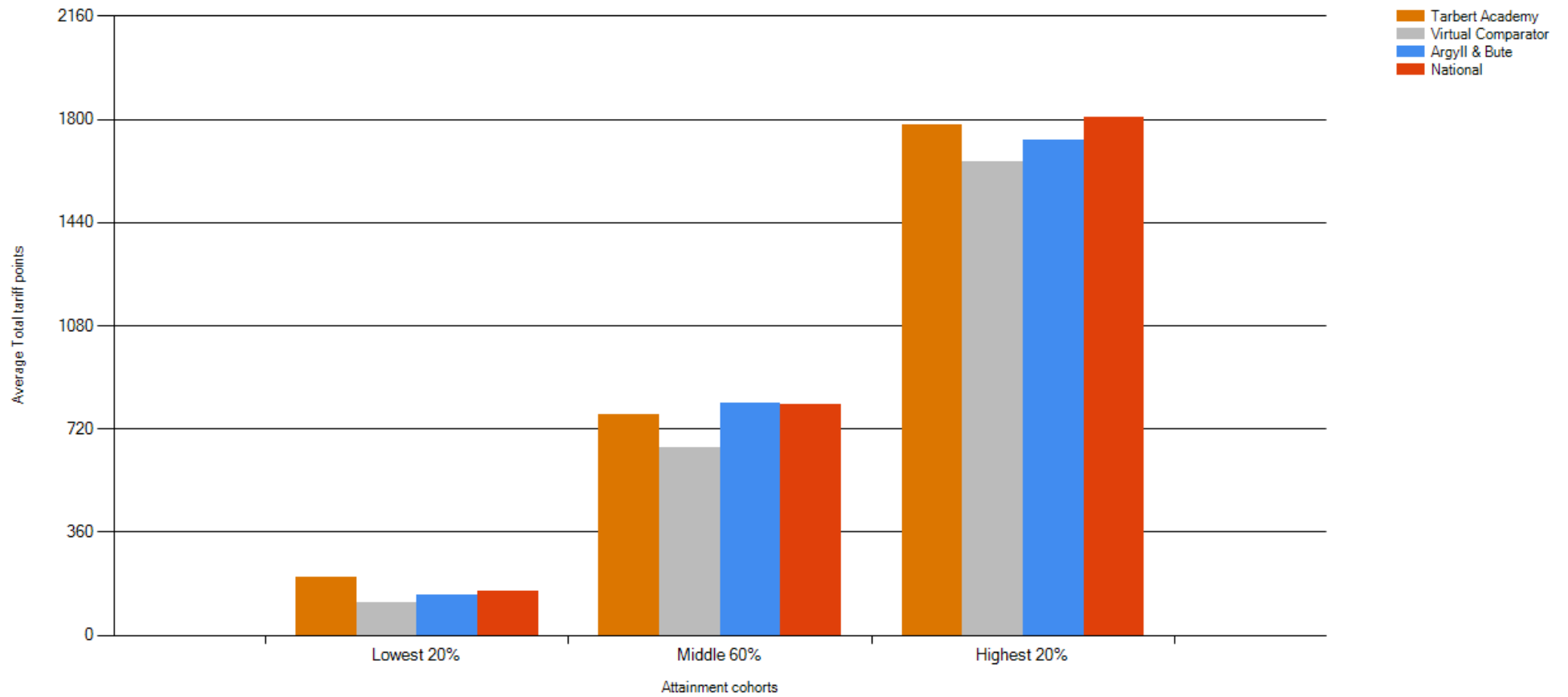
Course	13/14 (A-C)			14/15(A-C)			15/16 (A-C)		
	A & B Average (%)	National Average (%)	Tarbert Academy	A & B Average (%)	National Average (%)	Tarbert Academy	A & B Average (%)	National Average (%)	Tarbert Academy
National 4	100.00%	93.00%	100.00%	94.70%	93.30%	100.00%	96.17%	93.20%	100.00%
National 5	82.00%	81.10%	87.50%	74.80%	79.80%	74.60%	76.23%	79.40%	85.70%
Higher	76.90%	77.10%	84.10%	76.80%	78.10%	75.40%	78.29%	77.20%	81.70%
Adv Higher	79.00%	81.00%	90.90%	83.60%	78.50%	100.00%	75.22%	81.70%	100.00%

The following charts are based on achievement by S6 as % of S4 year group



Improving attainment for all

Average Total Tariff Points

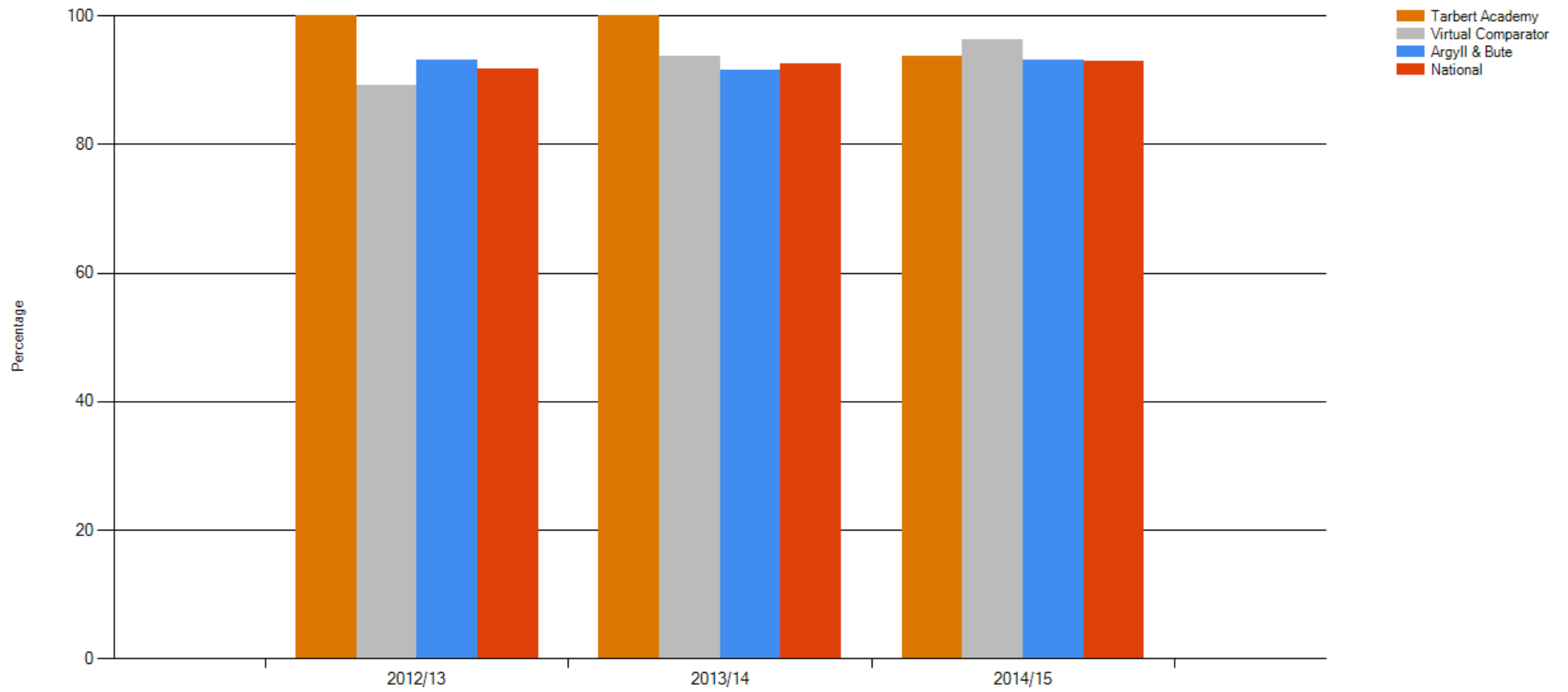


School Leaver Destination Returns (SLDR)⁴

Measure	11/12	12/13	13/14	14/15	15/16
Number of Total Leavers	22	11	19	16	Data not yet collated
Number of Young People entering Higher Education (%)	31.8%	45.5%	63.2%	43.8%	
Number of Young People entering Further Education (%)	22.7%	18.2%	15.8%	18.8%	
Number of Young People entering Training (%)	0.0%	0.0%	0.0%		
Number of Young People gaining Employment (%)	40.9%	36.4%	21.1%	31.3%	
Number of Young People gaining Voluntary Work (%)	0.0%	0.0%	0.0%		
Number of Young People entering Activity Agreements (%)	0.0%	0.0%	0.0%		
Number of Young People - Unemployed Seeking (%)	4.5%	0.0%	0.0%	6.3%	
Number of Young People - Unemployed Not Seeking (%)	0.0%	0.0%	0.0%		
Number of Young People - Unconfirmed (%)	0.0%	0.0%	0.0%		
Total number of young people in a Positive Destination (%)	95.5%	100.0%	100.0%	93.8%	
Total number of young people in Other Destination (%)	4.5%	0.0%	0.0%	6.3%	
Total number of young people in a Positive Destination (%) Authority Average	90.1%	92.5%	91.0%	93.1%	
Total number of young people in Other Destination (%) Authority Average	9.9%	7.6%	9.0%	6.9%	
Total number of young people in a Positive Destination (%) National Average	89.9%	91.4%	92.3%	92.9%	
Total number of young people in Other Destination (%) National Average	10.1%	8.6%	7.7%	7.1%	

Increasing post-school participation

Percentage of School Leavers in a Positive Destination



Tarbert Academy

Overview

Measure	11/12	12/13	13/14	14/15	15/16	% change in Roll over 5 years
Roll (as at census)	110	104	106	107	108	-1.82%
Clothing and Footwear Grant (number of pupils)	8	10	14	17	15	
Clothing and Footwear Grant (% of number of pupils)	7.3%	9.6%	13.2%	15.9%	13.89%	
Clothing and Footwear Grant (%) - Authority Average ⁵	7.56	8.51	9.54	15.60	na	
Free School Meals (number of pupils)	no data	11	13	12	13	
Free School Meals (% of number of pupils)	no data	10.6%	12.3%	11.2%	12.04%	
Free School Meals (%) - Authority Average	na	13.1	12.0	10.8	na	
Free School Meal - National Average for Secondary Schools (%) ⁶	15.2	15.4	15.5	15.0	na	

Attendance, Absence and Exclusions⁷

Measure	12/13	13/14	14/15	15/16	Range of Attendance (%) over 4 years ⁸
Attendance:					4.19
Attendance (% of school roll)	94.29	93.49	92.01	90.10	
Authorised Absence (% of school roll) ⁹	4.69	4.89	5.68	6.75	
Unauthorised Absence (% of school roll)	0.98	1.55	2.09	2.88	
Attendance Number of Pupils (%) - Authority Average	93.15	93.1	92.64	91.8	
Attendance Number of Pupils (%) - National Average ¹⁰	93.6%	not collated	93.7	NA	

Measure	12/13	13/14	14/15	15/16
<i>Exclusions: secondary school</i>				
Exclusion Openings	na	32	86	107
Exclusion Incidents	na	9	36	25
Number of Pupils	na	6	10	8
Exclusion Incidents per 1000 pupils	38.46	84.91	181.82	231.48
Exclusion Incidents per 1000 pupils - Authority Average	51.39	52.46	39.81	na
Exclusion Incidents per 1000 pupils - National Average ¹⁰	58.3	not collated	not yet available	NA

Footnotes

Data will be anonymised to protect individuals where there are fewer than 5 pupils and or presentations.

SQA Please note that this data is based on current interim results. It does not take into account any updated results due to the SQA Post Result Services and therefore this data could change and is not reflective of leavers exit qualifications which are cumulative. Insight data is updated at the end of February that results post-results service outcomes.

¹ SQA Performance data was collected on 23rd November 2015 from SEEMiS Vision. Information previously provided in the SQA Authority Analysis reports for Committee will differ slightly to information provided here in order to ensure consistency of approach in collating data for comparative purposes.

^{1a} Please note that some schools operate a positive presentation policy whereby they present students, if at all possible or at parental request for higher units however this can impact both the percentage pass rate and the level of awards. Therefore care must be taken when comparing number of presentations to the percentage pass rate.

² Results up to and including 2012/13 national percentages were sourced from the Annual Statistics Report 2013 (available only as whole percentages). National percentages grades A-C for 2013/14 came from Attainment Statistics (December) 2014. National percentages for 2014/15 and grades A-D for 2013/14 came from Attainment Statistics (August) 2015. Documents produced by SQA.

³ 2013/2014 was the first year National 4 and National 5 Qualifications were offered as part of the SQA diet. Therefore no performance data is available prior to this date. 2014/2015 was the last academic year that Intermediate 1 and Intermediate 2 qualifications were offered as part of the SQA diet of examinations. They have been superseded by National 4 and National 5. Standard Grade qualifications were offered for the last time in 2012/2013 and were superseded by National 4 and National 5.

⁴ SLDR data is published by Skills Development Scotland (SDS) on behalf of The Scottish Government. The year runs from 1st August to 31st July each year and the data is collected on the 1st Monday in October each year. The data shown in this profile is the initial data collected.

- Higher Education includes HNC, HND and Degree courses
- Further Education includes Access, NPAs and Highers
- Training includes Employability Stage Funds 2 and 3 (previously called Get Ready for Work)
- Employment includes Modern Apprenticeships and any employment over 16 hours per week
- Voluntary includes Barnardos, Oxfam, Red Cross and community based volunteering
- Activity Agreements are for young people who are furthest removed from employment/training/education that are receiving mentoring support from a Trusted Professional
- Unemployment includes those young people who can't work through ill health, are caring for others or are pregnant

⁵ Clothing and Footwear Grant (CFG) is not shown as a National Average as each authority set their own criteria and therefore cannot be compared accurately. Figures are based on census roll figures.

⁶ National Averages for FSM have been taken from Summary statistics for attainment, leaver destinations and healthy living, No. 5: 2015 Edition,

⁷ Attendance, Absence and Exclusion information is now collected on a biennial basis by Scottish Government and was **not** collected for 2011/2012 or 2013/2014 academic year. Data was collected in August for session 2014/15 and is therefore not yet available.

⁸ Please note that Attendance and Exclusion data can only be compared over a 4 year period as academic session 2015/16 is not yet complete and therefore the data for these years may change. The 4 year percentage change compared 4 full years. Please note that session 2014/2015 figures have been updated from last year's report to show the final figure. This information is taken from SEEMiS Vision.

⁹ Authorised absence includes bereavement, short – term exceptional domestic situations, religious observance, weddings of immediate family. Unauthorised absence includes truancy, unexplained absence and most family holidays during term time. Attendance and absence is outlined in Management Circular 3.03.

¹⁰ National Averaged for Attendance and Exclusions for 2012/13 have been taken from Summary Statistics for Schools in Scotland, No.4 | 2013 Edition, 11th December, 2013 (amended 11th February 2014).

ARGYLL AND BUTE COUNCIL**MAKI AREA COMMITTEE****COMMUNITY SERVICES
CUSTOMER SERVICES****5 OCTOBER 2016**

**NEW SCHOOLS REDEVELOPMENT PROJECT UPDATE
CAMPBELTOWN GRAMMAR SCHOOL**

1.0 EXECUTIVE SUMMARY

- 1.1 Financial Close on the Campbeltown/Oban Schools Redevelopment Project was reached on Thursday 24 March 2016. This report provides Members with progress on the New Schools Redevelopment Project in partnership with hubNorth Scotland Ltd (hubNorth) to build the new Campbeltown Grammar School.
- 1.2 The Council's Communications Team, in partnership with hubNorth, has developed a communications and engagement strategy to provide regular, reliable and meaningful information about the project through:
- Press Releases;
 - Newsletters; and
 - Monthly Updates.

The first newsletter was issued to coincide with the start of the new school session.

- 1.3 Morrison Construction, hubNorth's Tier 1 Building Contractor, started work on site on 25th April 2016. The initial works concentrated on the site set up and the installation of a new culvert to serve the site. During the period June - October the construction work has been focused on the groundworks for the site of the new school building itself. The works are progressing well.
- 1.4 The Turf Cutting Ceremony for the new Campbeltown Grammar School took place on Monday 27th June 2016.
- 1.5 Morrison Construction has registered the site with the Considerate Constructors Scheme. Further details of this scheme, and the first inspection visit, are set out in Paragraph 4.9 and Appendices 1 and 2 to this report.

RECOMMENDATIONS

It is recommended that Members note the content of this report.

ARGYLL AND BUTE COUNCIL

MAKI AREA COMMITTEE

COMMUNITY SERVICES
CUSTOMER SERVICES

5 OCTOBER 2016

**NEW SCHOOLS REDEVELOPMENT PROJECT UPDATE
CAMPBELTOWN GRAMMAR SCHOOL**

2.0 INTRODUCTION

- 2.1** This report provides Members with progress on the Council's Schools Redevelopment Project in partnership with hubNorth Scotland Ltd (hubNorth) to build a new secondary school in Campbeltown.
- 2.2** Financial Close on the Campbeltown/Oban Schools Redevelopment Project was reached on Thursday 24 March 2016.

The Project will deliver in Campbeltown the construction of a new secondary school for pupils aged between 12 and 18, with a design capacity for 500 pupils. The new school will replace the existing Campbeltown Grammar School on the current school site, and the project will include the demolition of the existing school buildings, provision of an enlarged car park, landscaping and the installation of a 3G artificial turf pitch.

3.0 RECOMMENDATIONS

It is recommended that Members note the content of this report.

4.0 DETAIL

- 4.1** On Thursday 24 March 2016, representatives from hubNorth Scotland Ltd, Galliford Try (Parent Company of Tier 1 building contractor Morrison Construction), Aviva, FES FM Ltd, the Scottish Government, and the Council, signed the contract agreement to conclude Financial Close on the Campbeltown/Oban project.
- 4.2** The Council's School Redevelopment Projects are being delivered as part of the Scottish Government's Schools for the Future Programme pipeline through hubNorth, the Council's project partner.
- 4.3** The key programme dates for Campbeltown Grammar School are:

Date	Description	Comment
May 2016 – February 2018	Phase 1 – Construction of new school building	
February 2018	Campbeltown Grammar School Decant	Pupils/staff move into new school building
April – November 2018	Phase 2 External Works	Demolition of existing school buildings and construction of new 3G pitch and car park
November 2018	Phase 2 Completion	All works completed and whole school availability

4.4 Project Update

Preparatory site works commenced in early May 2016. These works included construction of a new access road to the construction site itself and to the contractor’s site accommodation on the school site. A new culvert has been constructed through the area known as “The Cutting” and Kintyre Park before entering the school site. The culvert was completed in mid-June.

Site Compound and Culvert

The photographs below illustrate the establishment of the site compound, and the culvert works.

Photographs 1 - 4 - the new site access road, contractors’ parking and site offices established at the Eastern edge of the current school site.

Photographs 5 - 10 - the Culvert works.



1 Site access road



2 Contractor's parking



3 Site compound area



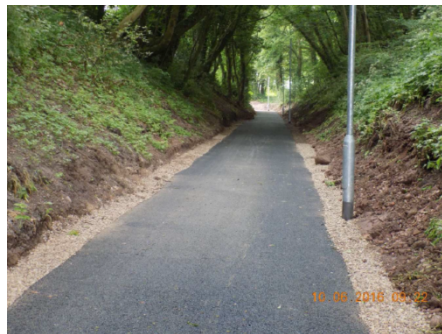
4 Site compound offices



5 Culvert works taking place in the Cutting



6 Cutting works



7 Completed works & new lighting in the Cutting



8 Re-instatement of Limecraigs Road



9 Culvert pipe within Kintyre Park



10 Kintyre Park re-instated following culvert works

Following the site set up, the main groundworks completed during the period June - August were:

- Site perimeter fencing;
- Demolition of the Boatshed and Music Block;
- New mains gas pipeline installed;
- Concrete and piling foundations for the new school building; and
- Installation of sports facilities – long jump/triple jump run up and pit,

high jump run up area, throwing circle and protective cage, grass pitch realignment with new goals/nets, and ball stop fence.

The works are progressing well and the various groundworks are illustrated in Photographs 11 – 20 below.



11a Site access showing Boat Shed in the background



11b Demolition of the Boat Shed



12a Music Block



12b Music Block demolition



13a New Gas main installed



13b New gas meter housing



14 Preparatory ground works



15a Preparing Concrete Foundations



15b Installation of pad foundation reinforcement with Pecaform.



15c Pad foundations after concrete pour



16a Piling Rig



16b Piling works



17 New long/triple jump run-up and sand pit



18 New high jump run-up area



19 New throwing circle and cage



20 Grass pitch realignment and new ball stop fence

4.5 **Future Building Works**

Future works planned for October and November include:

- Pre-cast lift shafts; and
- Structural steelwork.

As well as the actual construction works taking place, in the background the hubNorth design team continues to progress the design elements in line with the construction programme.

Ryder Architects visited the school in September to discuss a number of key aspects of the design including:

- Colour palette;
- Internal door lock suiting;
- Sanitary ware; and
- Sports flooring.

4.6 Communications

HubNorth, working with the Council and Morrison Construction, has produced a communications and engagement strategy. The approach uses the best-practice model developed by the Council's Communications Team for major capital projects, such as the Oban Public Realm Scheme.

Regular, reliable and meaningful information about the project will be available through:

- Press Releases;
- Newsletters; and
- Monthly Updates.

The first project newsletter was issued to coincide with the start of the new school session.

Separate to this, information is issued to pupils and staff, as and when required, as they are the group most directly affected by the Works on an ongoing basis.

4.7 Events

The Turf Cutting Ceremony for the new Campbeltown Grammar School took place on Monday 27th June. Speeches were delivered by Councillor Rory Colville, Catriona Hood, Head Teacher, and Angus McFarlane, Chief Executive hubNorth Scotland Ltd.

Councillor Rory Colville, assisted by the Catriona Hood, and the oldest and youngest pupils, cut the turf on the existing playing fields, formally marking the beginning of the construction process.

Councillors Donald Kelly and John Armour were also in attendance, along with various representatives from the Council, Hub North Scotland Ltd, Morrison Construction, and Campbeltown Grammar School staff, pupils and parents.



Catriona Hood (Head Teacher), Megan Lines (Youngest Pupil for the new CGS), Cameron MacAlister (Oldest Pupil) and Cllr Rory Colville “cutting the turf”.

4.8 Community Benefits

Throughout the construction period a number of benefits and opportunities will be available to the school and local community through:

- Employment Opportunities;
- Apprenticeships;
- Work Placements;
- Curriculum support; and
- Visits to the site and by Morrison Construction and their design team to the school.

During September, of the 30 operatives working on site, 24 were from local contractors. In addition, the full time administrator position has been filled locally.

4.9 Considerate Contractor Scheme

In April 2016, Morrison Construction registered the site with the Considerate Constructors Scheme. Considerate Constructors seek to improve the image of the construction industry by striving to promote and achieve best practice under the Scheme's Code.

The Code is in five parts:

- Care about Appearance;
- Respect the Community;
- Protect the Environment;
- Secure everyone's Safety; and
- Value their Workforce.

Further detail of the Considerate Constructors Scheme is attached as

Appendix 1 hereof.

The first site inspection visit took place on 9th August 2016, and the executive summary of the inspection report is detailed as Appendix 2 hereof.

4.10 Health, Safety and Environmental

The Campbeltown Grammar School construction site received a visit from Health and Safety Executive (HSE) inspector on Wednesday 31 August 2016. There were no issues raised during the visit. Separately, the site has been inspected by Galliford Try Health and Safety Managers, again with no issues raised.

5.0 CONCLUSION

- 5.1** The project to deliver new schools on a design, build, finance, and maintain basis in respect of Campbeltown Grammar School is now in the construction phase. This report provides highlight reporting in relation to the progress of the Works.

6.0 IMPLICATIONS

Policy The Council delegated all matters in respect of the provision of the new school facilities to the Council's Policy and Resources Committee.

Financial The Project is being delivered within the financial envelope agreed by the Council in its Capital Plan and Revenue Outlook at the budget meeting of 11 February 2016.

Legal The Project Agreement was signed on 24 March 2016.

HR None at present.

Equalities None at present.

Risk The Council, in partnership with hubNorth Scotland Ltd, continues to monitor the progress of the Project to ensure completion of construction of the schools within the Scottish Government's end date of March 2018.

Customer Service The availability of the school for community lets is restricted during the period of the construction of the new school.

Douglas Hendry (Executive Director of Customer Services)
Ann Marie Knowles (Acting Executive Director of Community Services)
Councillor Rory Colville (Policy Lead – Education and Lifelong Learning)

9 September 2016

For further information contact:

Mike Casey (School Redevelopment Project Manager)

Tel: 01586 555917

Michael.casey@argyll-bute.gov.uk

Appendix 1 – Considerate Constructors Scheme

Considerate constructors seek to improve the image of the construction industry by striving to promote and achieve best practice under the Code. The Code of Considerate Practice outlines the Scheme's expectations and describes those areas that are considered fundamental for registration with the Scheme. The Code applies to all registered sites, companies and suppliers regardless of size, type or location.

The Code is in five parts and contains a series of bullet points. Each section of the Code contains an aspirational supporting statement and four bullet points which represent the basic expectations of registration with the Scheme.

Care about Appearance

Constructors should ensure sites appear professional and well managed:

- Ensuring that the external appearance of sites enhances the image of the industry;
- Being organised, clean and tidy;
- Enhancing the appearance of facilities, stored materials, vehicles and plant and
- Raising the image of the workforce by their appearance.

Respect the Community

Constructors should give utmost consideration to their impact on neighbours and the public:

- Informing, respecting and showing courtesy to those affected by the work;
- Minimising the impact of deliveries, parking and work on the public highway;
- Contributing to and supporting the local community and economy; and
- Working to create a positive and enduring impression, and promoting the Code.

Protect the Environment

Constructors should protect and enhance the environment;

- Identifying, managing and promoting environmental issues;
- Seeking sustainable solutions, and minimising waste, the carbon footprint and resources;
- Minimising the impact of vibration, and air, light and noise pollution; and
- Protecting the ecology, the landscape, wildlife, vegetation and water courses.

Secure everyone's Safety

Constructors should attain the highest levels of safety performance;

- Having systems that care for the safety of the public, visitors and the workforce;
- Minimising security risks to neighbours;
- Having initiatives for continuous safety improvement; and
- Embedding attitudes and behaviours that enhance safety performance.

Value their Workforce

Constructors should provide a supportive and caring working environment;

- Providing a workplace where everyone is respected, treated fairly, encouraged and supported;
- Identifying personal development needs and promoting training;
- Caring for the health and wellbeing of the workforce; and
- Providing and maintaining high standards of welfare.

Appendix 2 – Considerate Constructors Report Summary**Considerate Constructors Scheme**
Monitor's Site Report

Project Name	Campbeltown Grammar School				
Contractor Name	Morrison Construction Scotland – Highland				
Onsite contact(s)	Ian Neil				
Site ID number	96591	Visit no	1	Visit date	09/08/2016

Site description, context and location

A new build grammar school with phase 1 being the new buildings and phase 2 demolition of the existing buildings and construction of sports facilities. The school remains fully operational throughout and is located within a mature residential area with the local hospital nearby. Campbeltown is remote and deliveries require careful scheduling. Groundworks underway

Checklist section	Category score		Score descriptor
1. Care about Appearance	8	/10	1. Gross Failure 2. Failure 3. Major non compliance 4. Minor non compliance 5. Compliance 6. Good 7. Very Good 8. Excellent 9. Exceptional 10. Innovative
2. Respect the Community	9	/10	
3. Protect the Environment	7	/10	
4. Secure everyone's Safety	8	/10	
5. Value their Workforce	9	/10	
Total Score	41	/50	

For more information on score descriptors, see "Site Scoring Explained" or visit www.ccscheme.org.uk

Executive Summary

The site provides an excellent example of a professionally managed and organised site – a great advertisement for the industry. A very well presented site access included informative public noticeboard, off road car parking and delivery waiting area, neatly laid out site accommodation and compound. A good working relationship has been established with the school and neighbours and the involvement with the local community is exceptional at this early stage in the project. Many more initiatives and events are proposed as the project develops. Measures to enhance and protect the environment have been introduced and include energy efficient site accommodation with energy monitors installed in each cabin. Setting targets and then sharing environmental performance with the workforce and public could be considered. A safe working environment is promoted with a number of initiatives in place to encourage participation and feedback from all site personnel. Operatives are also encouraged to further improve attitudes and behaviour and take more personal responsibility for safety. Arrangements are being developed with the local authority, companies and the school to offer young people work opportunities and this also includes placements for long term unemployed young people. Advice on occupational and also personal health is provided. My appreciation to Ian for his time in meeting with me, he enthusiastically embraces the Scheme and its aims, and has made an excellent start. Much is planned and I look forward to seeing the project's development at the second visit.

This page is intentionally left blank

Putting Our Tenants and Our Communities First



Update to Argyll and Bute Council Mid Argyll, Kintyre and the Islands Area Committee

Alastair MacGregor
Chief Executive
5th October 2016

Putting Our Tenants and Our Communities First



Investment Programme in Mid Argyll and Kintyre from stock transfer to 31st March 2016

Elements	Mid Argyll and Kintyre
Windows and Doors	1 702
Kitchens and Bathrooms	2 524
Heating and Rewire	1 969
Roof and Roughcast	568
Total elements	6 763
Total expenditure (ex VAT)	£28,873,680

Putting Our Tenants and Our Communities First



Investment programme in Mid Argyll and Kintyre – Projected Programme 2016/17

Elements	Mid Argyll and Kintyre
Windows and Doors	150
Kitchens and Bathrooms	12
Heating and Rewire	70
Roof and Roughcast	40
Total elements	272
Total expenditure (ex VAT)	£1.43million

Putting Our Tenants and Our Communities First



The Association's Investment Programme 2016/17 (continued)

- Door entry packages; Kintyre – 16 closes , Mid Argyll – 6 closes and Islay – 2 closes
- In Mid Argyll and Kintyre 53 properties to receive new windows and 90 properties to receive new doors between now and 2020.
- External wall insulation scheduled for some properties in Oakhill, Tarbert, Gigha and Castleacres, Campbeltown

The Association's Investment Programme 2016/17 (continued)

- Major roof and roughcast contract started on Islay to the value of £1.5million to 53 properties.
- Properties receiving this work are located in; Ballygrant, Bowmore, Bridgend, Bruichladdich, Port Charlotte and Port Ellen
- Inveraray Conservation Area Regeneration Scheme (CARS) – started in May 2016. Working with partners and now on site for all projects at Relief Land, Arkland, Chamberlains and Temperance

Putting Our Tenants and Our Communities First



The Association's Investment Programme 2016/17(continued)



Work started at
Ardview, Port Ellen

Putting Our Tenants and Our Communities First



The Association's Investment Programme 2016/17(continued)

- Small continuing programme of completions for kitchen and bathroom renewal
- Heating, rewire, window and door completions in the remaining properties requiring it

Putting Our Tenants and Our Communities First



Building new homes

- Tayvallich – 2 properties completed in March 2016
- Tower View, Inveraray - 12 units completed in July 2016
- Bowmore, Islay – 10 units on site due for completion – November 2016



New properties at
Bowmore

Putting Our Tenants and Our Communities First



Building new homes (continued)

Forward Programme in Mid Argyll, Kintyre and the Islands

- Bowmore Phase 3 – subject to planning approval a 20 unit development is proposed to start on site in October 2016
- Inveraray – site acquisition for 10 units, 2017
- Keills, Islay – site acquisition for 4 units, 2017

Putting Our Tenants and Our Communities First



Key challenges

- Low demand in areas of Kintyre and Bute continues to be a challenge.
- Around 100 long term void properties in Campbeltown and Rothesay

Putting Our Tenants and Our Communities First



Other Updates

- Long term lease with the Council for the whole of Dalriada House, Lochgilphead being finalised with the Council
- Human Resources and Corporate Services staff have moved from Ardrishaig to Dalriada House
- ACHA office move planned for Bowmore, Islay
- Investment in Duncholgan Gypsy Traveller site to meet the Scottish Government standards

Putting Our Tenants and Our Communities First



Other Updates

- Right to Buy ended 31st July 2016. 91 applications received since 1st April. The last three years; 86, 60 and 61.
- Continuing work with the Council to house Syrian refugees
- Private finance facility £13million with Lloyds
- ACHA plans to build 220 new homes over the next four years.

Putting Our Tenants and Our Communities First



Other Updates (continued)

- European Social Fund application with Argyll and Bute Council
- The Association has agreed to continue facilitating our Welfare Rights Service for the next three years.

This page is intentionally left blank



UPDATE ON PROGRESS OF A83 ROUTE STUDY RECOMMENDATIONS

Whilst the majority of these improvements are being funded from the £6.6 million announced by Derek Mackay at the A83 Taskforce in January 2016 the investment in the A83 has been augmented by funds from other Transport Scotland budgets, e.g. routine works, road safety and structural maintenance budgets

£2 million of improvements completed since last Taskforce meeting on 25th January 2016

- £365,000 on debris barrier repairs and improvements
- £1.065 million on resurfacing works at 5 locations
- £150,000 safety fencing
- £125,000 hillside drainage at Loch Shira
- £112,000 drainage works on the Local Diversion Route (OMR)
- £150,000 vegetation clearance at Erines
- Lining, signing and footway works on route

£3.92 million of improvements programmed for the remainder of this financial year

- £1.55 million realignment and widening of bend at Strone Point.
- £1 million high frequency risk reduction measures at the RaBT.
- £400,000 to widen the Local Diversion Route
- £555,000 resurfacing works at 7 locations.
- £230,000 safety fencing
- £60,000 signing and lining
- £50,000 for 1st phase of footway works between Furnace and Crarae
- £35,000 landslide mitigation at Glen Kinglas
- £40,000 planned drainage works

£3.5 million of improvements programmed for next financial year

- £270,000 high frequency risk reduction at RaBT
- £1,775 million medium/low frequency risk reduction measures at RaBT
- £225,000 mitigation measures at Glen Kinglas
- £700,000 contingency for further additional netting at RaBT
- £250,000 Erines ground investigation
- £280,000 improvement works between Furnace and Crarae

This page is intentionally left blank

ARGYLL AND BUTE COUNCIL**Mid Argyll, Kintyre and the Islands
Area Committee****DEVELOPMENT AND
INFRASTRUCTURE SERVICES****5th October 2016**

ROADS REVENUE BUDGET 2016/17 – 1st Quarter Update

1.0 EXECUTIVE SUMMARY

- 1.1 The purpose of this report is to advise Members of the roads revenue budget position at the end of the 1st Quarter of financial year 2016/17. It also provides a commentary of the main operational activities undertaken in the quarter.
- 1.2 2016/17 Budget - The overall roads maintenance budget for the 2016/17 year (excluding winter maintenance and coastal protection) is £3,972,055. The roads maintenance budget for the 2015/16 year (excluding winter maintenance, coastal protection and centrally allocated budgets) for the Mid Argyll, Kintyre and the Islands area, is £1,109,200. A Roads Revenue spend of £157,221 has been reported at the end of the 1st Quarter – or 14%. This level of spend for the end of Quarter 1 is in line with our budget profiling given the focus on completing capital funded roads reconstruction schemes during the summer months (surfacing being best laid during the warmer months).
- 1.3 It is recommended that the Committee notes this report.

ROADS REVENUE BUDGET - 2016/17 – 1st Quarter Update

2.0 INTRODUCTION

- 2.1 This report follows-on from the reports presented at earlier Committees, which provided information on road maintenance revenue budget and activities being delivered.

3.0 RECOMMENDATIONS

- 3.1 That the Committee notes this report.

4.0 DETAILS

- 4.1 The Roads Operations Budget is proposed in line with the Roads Maintenance and Management Strategy and the Roads Maintenance and Asset Management Plan (RAMP).
- 4.2 Roads revenue expenditure is closely monitored by separating types of work into different 'activities'. This report is based solely upon financial information which has been collated through the 'Total' costing system. Budgetary figures provided in the Appendices to this report represent spends to the end of Q1 for the 2016/17 financial year. Winter maintenance and coastal protection costs have been excluded from this report.
- 4.3 Appendix 1 shows the overall roads revenue maintenance budget for 2016/17 for each area. The overall roads maintenance budget for the 2015/16 year (excluding winter maintenance and coastal protection) is £3,972,055.
- 4.4 Appendix 2 provides information on percentage spend at the end of Q1 for 2016/17 for each area

Appendix 3 shows spend at the end of Q1 for all activities in the Mid Argyll, Kintyre and the Islands area this financial year 2016/17.

OPERATIONAL ACTIVITIES THIS QUARTER

- 4.5 Our safety inspection regime continued and through this process any identified faults were attended within the required timescales for defects.

Capital summary

Mid Argyll
A816 Lady Glassary to Cairnbaan Pre-SD.
C42 Loch Sween surfacing.

Kintyre
B842 Carradale – Cloanaig Pre-SD.

Islay
A846 Low Road Pre-SD.
B8018 Sanaigmore Road Pre-SD.
U42 Portnahaven to Ballimony Road Pre-SD.

Revenue summary

MAKI

Machine Patching – Trial repair to a section of type 1 road on the west of Islay.
Hand Patching – routine instructions.
Potholing – routine instructions.
Footway/Kerb Repairs – routine instructions.
Drainage/Culverts – routine instructions.
Ditching – routine instructions.
Grass Cutting – started with a tractor in each area.
Scrub cutting – routine instructions.
Road Markings – routine instructions (junctions & disabled bays) & Head of Service instruction for lining on A816.
Gully Repairs – routine instructions.
Traffic signs – routine instructions.
Roadmaster – routine instructions, Islay network & sites such as C42 Loch Sween & B842 Carradale road.
Tow Path road, Cairnbaan – initial investigation.

5.0 CONCLUSION

5.1 This report provides Members with a financial update on the roads revenue maintenance budget for Mid Argyll, Kintyre and the Islands area at the end of Q1 2016/17. It indicates that 14% or £157,221 of the roads maintenance revenue budget has been spent. This is in line with budget profiling. Further quarterly reports will continue to be presented to Members at future Area Committees.

6.0 IMPLICATIONS

6.1	Policy	Works assessed and carried out under the current Roads Asset Management and Maintenance Plan.
6.2	Financial	None
6.3	Legal	None

6.4	HR	None
6.5	Equalities	None
6.6	Risk	None
6.7	Customer Services	Maintains service level commitment set out in Service Plan.

Executive Director of Development and Infrastructure Pippa Milne

Head of Roads & Amenity Services Jim Smith
28 August 2016

For further information contact: Kevin McIntosh, Roads Performance Manager,
Tel: 01546 604621

APPENDICES

- Appendix 1 – 2015/16 - Roads Revenue Budget
- Appendix 2 – 2015/16 – End of Q1 Budget Spend
- Appendix 3 – 2015/16 – Budget Spend Q1 Detail – Mid Argyll, Kintyre and Islay

APPENDICES

Roads Revenue Maintenance Budget 2016 to 2017

2016-17 R10 Roads Maintenance Budget														
Activity	Activity Description	Mid Argyll	Kintyre	Islay	MAKI	Lorn	Mull	OLI	Bute	Cowal	B&C	Lomond	Central	Total
0201	Resurfacing	0	0	0	0	0	0	0	0	0	0	0	0	0
0301	Anit Skid Treatment	0	0	0	0	0	0	0	0	0	0	0	0	0
0501	Patching	46,666	46,667	46,667	140,000	93,333	46,667	140,000	52,800	123,200	176,000	97,500	0	553,500
0502	Potholing	87,000	87,000	87,000	261,000	166,667	83,333	250,000	27,000	63,000	90,000	30,000	0	631,000
0503	Road Master	56,667	56,666	56,667	170,000	113,333	56,667	170,000	33,000	77,000	110,000	70,000	0	520,000
0701	Bridges	0	0	0	0	0	0	0	0	0	0	0	230,755	230,755
0801	Cattle Grids	2,667	2,667	2,666	8,000	3,333	1,667	5,000	0	0	0	300	0	13,300
1001	Footways/Kerbs	17,666	17,667	17,667	53,000	35,333	17,667	53,000	15,900	37,100	53,000	53,000	0	212,000
1002	Cycleway/Patching	1,800	1,800	1,800	5,400	6,667	3,333	10,000	1,500	3,500	5,000	10,000	0	30,400
1301	Remedial Earthworks	3,334	3,333	3,333	10,000	13,333	6,667	20,000	1,620	3,780	5,400	5,000	0	40,400
1401	Drainage/Culverts	15,666	15,667	15,667	47,000	34,000	17,000	51,000	14,700	34,300	49,000	59,000	0	206,000
1402	Drainage/Ditches	50,334	50,333	50,333	151,000	87,333	43,667	131,000	25,380	59,220	84,600	71,000	0	437,600
1601	Scrub/Tree Maintenance	10,000	10,000	10,000	30,000	24,667	12,333	37,000	9,300	21,700	31,000	30,000	0	128,000
1701	Roads Markings/Studs	5,000	5,000	5,000	15,000	10,000	5,000	15,000	3,600	8,400	12,000	10,000	0	52,000
1801	Gully Emptying	16,000	16,000	16,000	48,000	36,000	18,000	54,000	33,600	78,400	112,000	56,000	0	270,000
2001	Boundary Fences/Walls	2,500	2,500	2,500	7,500	5,000	2,500	7,500	2,250	5,250	7,500	7,500	0	30,000
2101	Pedestrian Guardrails	1,166	1,167	1,167	3,500	2,333	1,167	3,500	1,050	2,450	3,500	3,500	0	14,000
2201	Traffic Signals	0	0	0	0	0	0	0	0	0	0	0	31,000	31,000
2301	Traffic Signs	3,334	3,333	3,333	10,000	3,333	1,667	5,000	1,500	3,500	5,000	13,500	0	33,500
2311	Illuminated Bollards	0	0	0	0	0	0	0	0	0	0	0	0	0
2401	Vehicle Safety Fence	8,334	8,333	8,333	25,000	16,667	8,333	25,000	7,500	17,500	25,000	25,000	0	100,000
2411	Street Name Plates	166	167	167	500	333	167	500	150	350	500	500	0	2,000
2501	Sweeping and Cleaning	0	0	0	0	0	0	0	0	0	0	0	0	0
3201	Emergency Incidents	3,500	3,500	3,000	10,000	5,000	5,000	10,000	5,000	5,000	10,000	10,000	0	40,000
3202	Summer Standby	8,100	8,100	8,100	24,300	8,933	4,467	13,400	2,550	5,950	8,500	8,300	7,500	62,000
	Roads	339,900	339,900	339,400	1,019,200	665,598	335,302	1,000,900	238,400	549,600	788,000	560,100	269,255	3,637,455
1501	Grass Cutting	25,000	25,000	25,000	75,000	58,667	29,333	88,000	15,870	37,030	52,900	55,000	0	270,900
1503	Weed Spraying	5,000	5,000	5,000	15,000	13,333	6,667	20,000	3,300	7,700	11,000	17,700	0	63,700
	Amenity	30,000	30,000	30,000	90,000	72,000	36,000	108,000	19,170	44,730	63,900	72,700	0	334,600
		369,900	369,900	369,400	1,109,200	737,598	371,302	1,108,900	257,570	594,330	851,900	632,800	269,255	3,972,055

Roads Revenue Maintenance Budget 2016 to 2017

End Spend Q1 – All Areas

	COMBINED AREA BUDGETS *												
	Mid Argyll	Kintyre	Islay	MAKI	Lorn	Mull	OLI	Bute	Cowal	B & C	H & L	**Bridges / Cattle grids etc.	Total
Area Budget	£339,900	£339,900	£339,400	£1,109,200	£737,598	£371,302	£1,108,900	£257,570	£594,330	£851,900	£632,800	£269,255	£3,972,055
Actual Spend - End of Q1	£52,238	£49,295	£55,688	£157,221	£105,555	£150,437	£255,992	£84,927	£82,017	£166,944	£145,526	£64,561	£790,244
	£287,662	£290,605	£283,712	£951,979	£632,043	£220,865	£852,908	£172,643	£512,313	£684,956	£487,274	£204,694	£3,181,811
Percentage Spend	15%	15%	16%	14%	14%	41%	23%	33%	14%	20%	23%	24%	20%

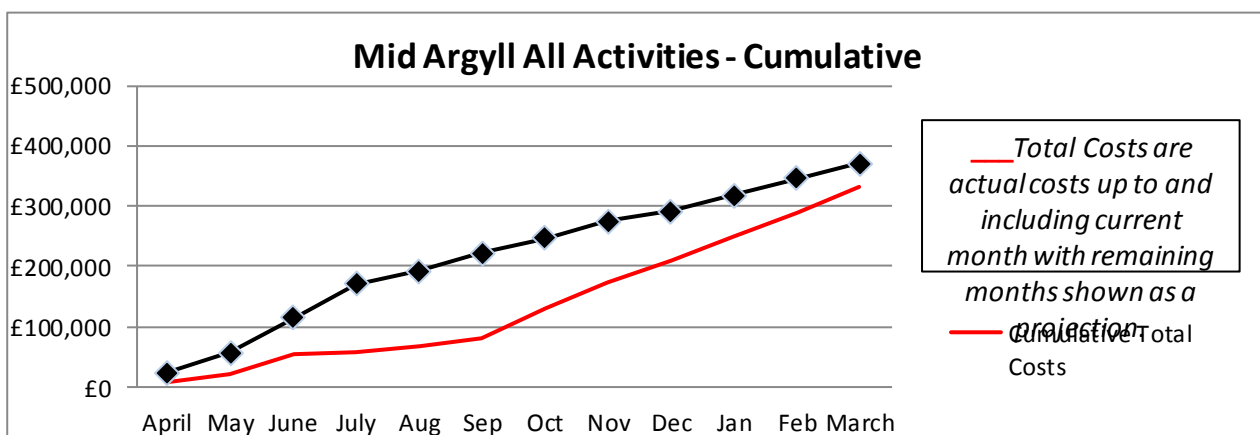
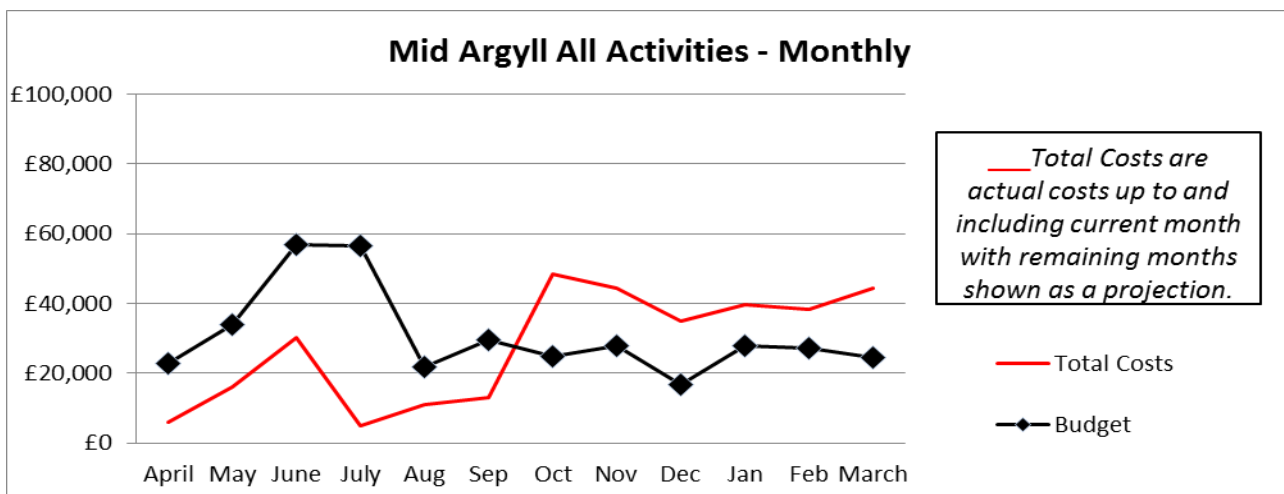
* Combined Area Budgets - See Appendix 1 for list of activities included.

** Remaining 'central budget' - Bridges, cattle grids, traffic signals, summer stand-by and illuminated bollards

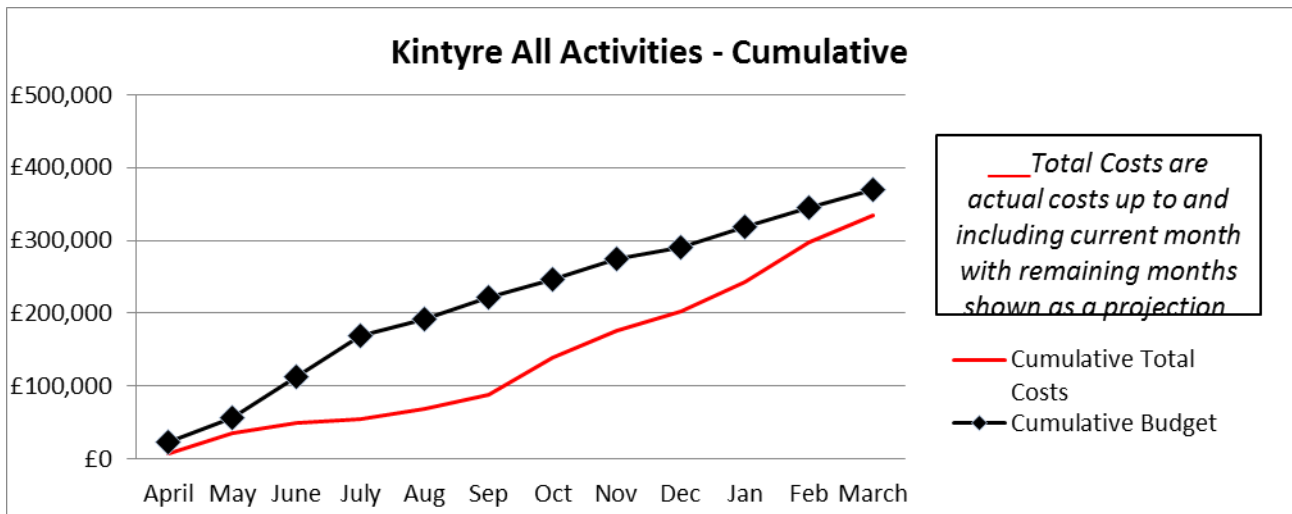
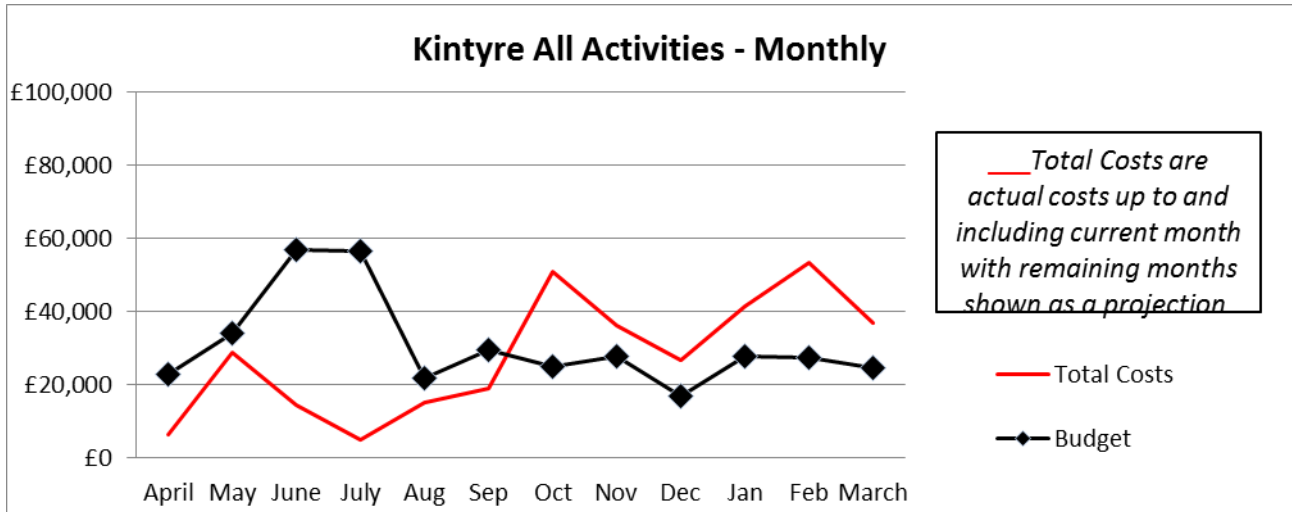
Budget and Spend for Q1– YTD Mid Argyll, Kintyre and the Islands

Activity	Activity Description	Budget	YTD Spend	Budget Remaining	Percentage Budget Spent
0501	Patching	140,000	30,096	109,904	21%
0502	Potholing	261,000	32,266	228,734	12%
0503	Road Master	170,000	24,721	145,279	15%
0701	Bridges	0	0	0	0%
0801	Cattle Grids	8,000	84	7,916	1%
1001	Footways/Kerbs	53,000	4,460	48,540	8%
1002	Cycleway/Patching	5,400	0	5,400	0%
1301	Remedial Earthworks	10,000	6,012	3,988	60%
1401	Drainage/Culverts	47,000	4,666	42,334	10%
1402	Drainage/Ditches	151,000	15,291	135,709	10%
1601	Scrub/Tree Maintenance	30,000	1,642	28,358	5%
1701	Roads Markings/Studs	15,000	12,105	2,895	81%
1801	Gully Emptying	48,000	5,715	42,285	12%
2001	Boundary Fences/Walls	7,500	369	7,131	5%
2101	Pedestrian Guardrails	3,500	0	3,500	0%
2201	Traffic Signals	0	0	0	0%
2301	Traffic Signs	10,000	714	9,286	7%
2311	Illuminated Bollards	0	0	0	0%
2401	Vehicle Safety Fence	25,000	0	25,000	0%
2411	Street Name Plates	500	0	500	0%
2501	Sweeping and Cleaning	0	0	0	0%
3201	Emergency Incidents	10,000	2,785	7,215	28%
3202	Summer Standby	24,300	5,760	18,540	24%
	Roads	1,019,200	146,684	872,516	14%
1501	Grass Cutting	75,000	10,537	64,463	14%
1503	Weed Spraying	15,000	0	15,000	0%
	Amenity	90,000	10,537	79,463	12%
		1,109,200	157,221	951,979	14%

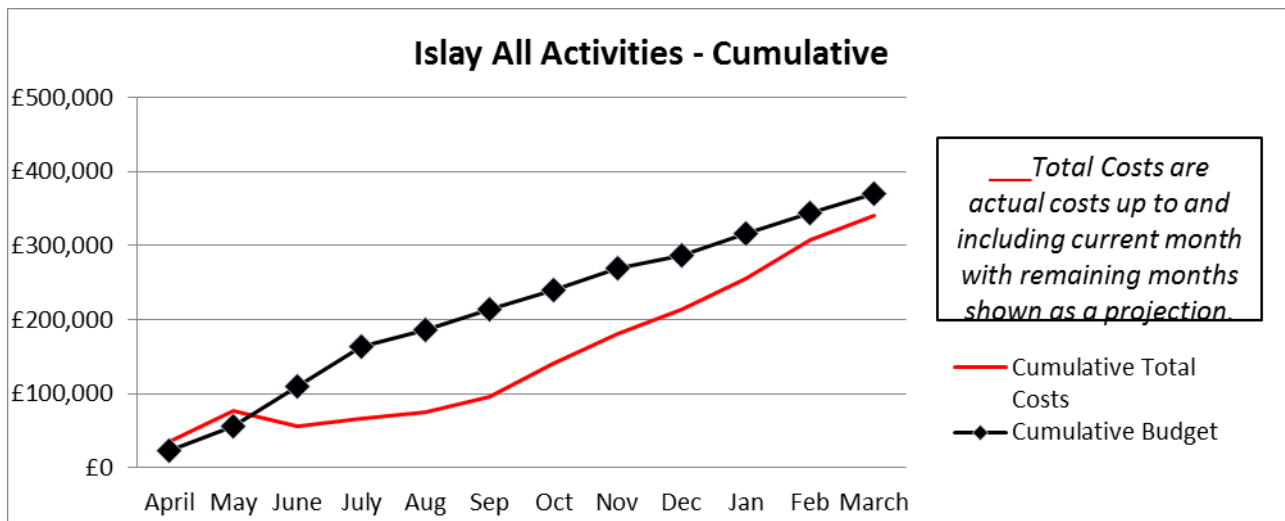
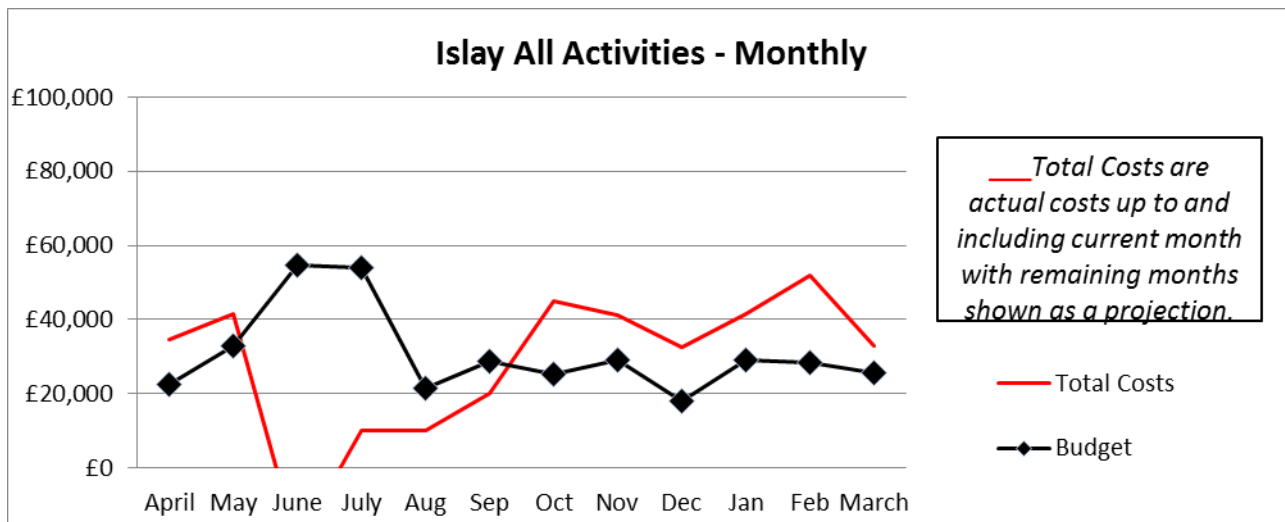
1st Quarter Spend Profile – 2016/17



1st Quarter Spend Profile – 2016/17



1st Quarter Spend Profile – 2016/17



ARGYLL AND BUTE COUNCIL**MID ARGYLL, KINTYRE & THE
ISLANDS AREA COMMITTEE****DEVELOPMENT & INFRASTRUCTURE****5TH OCTOBER 2016**

TRAFFIC MANAGEMENT AND PARKING REVIEW

1.0 EXECUTIVE SUMMARY

- 1.1 In May 2014 the Council took on the responsibility for enforcing parking restrictions across Argyll and Bute. By assuming this responsibility we are able to ensure effective traffic management in our town centres. This is known as decriminalised parking enforcement (DPE).
- 1.2 This move was as a result of the police no longer employing traffic wardens.
- 1.3 Effective traffic management has a number of benefits, including supporting the local economy by ensuring parking turnover, safeguarding access for blue badge holders, for deliveries, for loading and for emergency vehicles as well as ensuring road safety by managing inconsiderate and irresponsible parking.
- 1.4 Our amenity wardens patrol all areas of Argyll and Bute where parking restrictions are in force. These include, but are not limited to, areas with yellow lines, pay and display bays, loading and unloading areas, disabled bays, limited waiting areas and off-street parking areas.
- 1.5 Following a reasonable bedding-in period for DPE it was always intended to carry out a parking review across the Council area; this is the process we are currently going through.
- 1.6 A member workshop has been held where the scope of the Mid Argyll, Kintyre and Islay parking review was discussed. A public consultation exercise was carried out which included public meetings in Campbeltown on 10 May 2016 and in Lochgilphead on 9 May 2016.
- 1.7 Following this consultation, recommendations were presented to the Area Committee in August 2016 which were all accepted with the exception of the taxi rank proposal and the associated disabled bay at the town hall.
- 1.8 Members requested that proposals for taxi ranks be brought back to the Area Committee in October 2016. This report details three proposals for the provision of a taxi rank in Campbeltown for consideration by Members.

2.0 RECOMMENDATIONS

Following reconsideration for the location of a taxi rank in Campbeltown, it is the recommendation of this report that the Members accept one of these options:

(Taxi Rank locations are shown on the plan in Appendix 1)

- i. Town Hall, Main Street**
To maintain the existing five bay taxi rank adjacent to the Town Hall on Main Street.
- ii. Factory Shop, Main Street**
To promote a new permanent seven bay taxi rank adjacent to the Factory Shop, Main Street and stop-up the existing taxi rank at the Town Hall. Provide a disabled bay adjacent to the Town Hall.
- iii. Longrow South**
To promote a new permanent six bay taxi rank on the west side of Longrow South and stop-up the existing taxi rank at the Town Hall. Provide a disabled bay adjacent to the Town Hall. Note that this option is dependent on the successful promotion of the Traffic Regulation Order for one-way traffic on Longrow South.

ARGYLL AND BUTE COUNCIL

MID ARGYLL, KINTYRE & THE
ISLANDS AREA COMMITTEE

DEVELOPMENT & INFRASTRUCTURE

5TH OCTOBER 2016

TRAFFIC MANAGEMENT AND PARKING REVIEW

3.0 INTRODUCTION

At the August 2016 MAKI Area Committee, Members requested that proposals for taxi rank provision for Campbeltown be brought to the October 2016 Area Committee. This report provides detail of three options available in regards to the provision of a taxi rank in Campbeltown.

4.0 RECOMMENDATIONS

That Members approve one of the following three options:

i. Town Hall, Main Street

To maintain the existing five bay taxi rank adjacent to the Town Hall on Main Street.

ii. Factory Shop, Main Street

To promote a new permanent seven bay taxi rank adjacent to the Factory Shop, Main Street and stop-up the existing taxi rank at the Town Hall. Provide a disabled bay adjacent to the Town Hall.

iii. Longrow South

To promote a new permanent six bay taxi rank on the west side of Longrow South and stop-up the existing taxi rank at the Town Hall. Provide a disabled bay adjacent to the Town Hall. Note that this option is dependent on the successful promotion of the Traffic Regulation Order for one-way traffic on Longrow South.

5.0 DETAIL

5.1 Within the parking review consultation the taxi rank proposals generated the highest levels of response. In total, 72 responses were submitted concerning the location of the taxi rank and were split as follows:

- 30 out of 37 were in favour of locating the taxi rank at the Factory Shop, Main Street;
- 27 out of 35 responses were against retaining the taxi rank at the Town Hall.

- 5.2 The August 2016 MAKI Area Committee requested that Officers reconsider options for the provision of the taxi rank in Campbeltown and present options at the October Area Committee.
- 5.3 Police Scotland's local division have intimated concern over split ranks, with particular regard to weekends and the ability to prevent vandalism and control anti-social behaviour.
- 5.4 The existing taxi rank is located adjacent to the Town Hall on Main Street. There is sufficient space to maintain five bays within this taxi rank. The committee for the newly refurbished Town Hall had asked that the Council provide a disabled bay adjacent to the Town Hall, however, there is insufficient room to allow both the 5 bay taxi rank and a disabled bay to be sited at this location.

This rank was designated as a taxi rank under the Civic Government (Scotland) Act 1982. If Members choose to choose to move the taxi rank to an alternative location, the existing rank will be stopped up and the road markings will be removed.

- 5.5 There is sufficient space at the Factory Shop rank to allow the provision of seven bays. This rank is sited partially on the A83 roundabout and would require approval from Transport Scotland. This option would, however, allow the provision of a disabled bay at the Town Hall.
- 5.6 The west side of Longrow South is of sufficient length to allow the provision of a six bay taxi rank. This rank is the most central of the three options in relation to the public houses and the majority of the shops. This option would allow the provision of a disabled bay at the Town Hall.

This option is, however, dependent on the successful promotion of the Traffic Regulation Order for one way traffic on Longrow South. Note that while this proposal was not included within the public consultation it is considered to be a good fit with the other Campbeltown proposals.

- 5.7 The financial impact of these proposals is minimal. Dependent on the agreed option, costs may include the removal of road markings, the application of road markings and the costs associated with the Traffic Regulation Order process. These costs can be accommodated from existing budgets for improvements to parking infrastructure.
- 5.8 Although there was insufficient time available to carry out additional consultation with the taxi operators and include the outcomes within this report, we intend to engage further with the taxi operators prior to the October Area Committee. A summary of this meeting will be circulated to Members before the October Area Committee for consideration.

6.0 CONCLUSION

- 6.1 This report provides proposals for the provision of taxi ranks in Campbeltown from which the Members may select their preferred option, as requested at the MAKI Area Committee of August 2016.
- 6.2 The financial impact of these proposals is minimal. Dependent on the agreed option, costs may include the removal of road markings, the application of road markings and the costs associated with the Traffic Regulation Order process. These costs can be accommodated from existing budgets for improvements to parking infrastructure.

7.0 IMPLICATIONS

- 7.1 Policy Parking Policy 2014
- 7.2 Financial Road markings, Traffic Regulation Order and any other associated work will be funded from the car park revenue budget.
- 7.3 Legal Traffic Regulation Order will be will be implemented as necessary. The Civic Government (Scotland) Act 1982 may apply.
- 7.4 HR None
- 7.5 Equalities None
- 7.6 Risk Safer roads for all users
- 7.7 Customer Service None

Executive Director of Developmetn and Infrastructure Pippa Milne
Policy Lead Councillor Ellen Morton

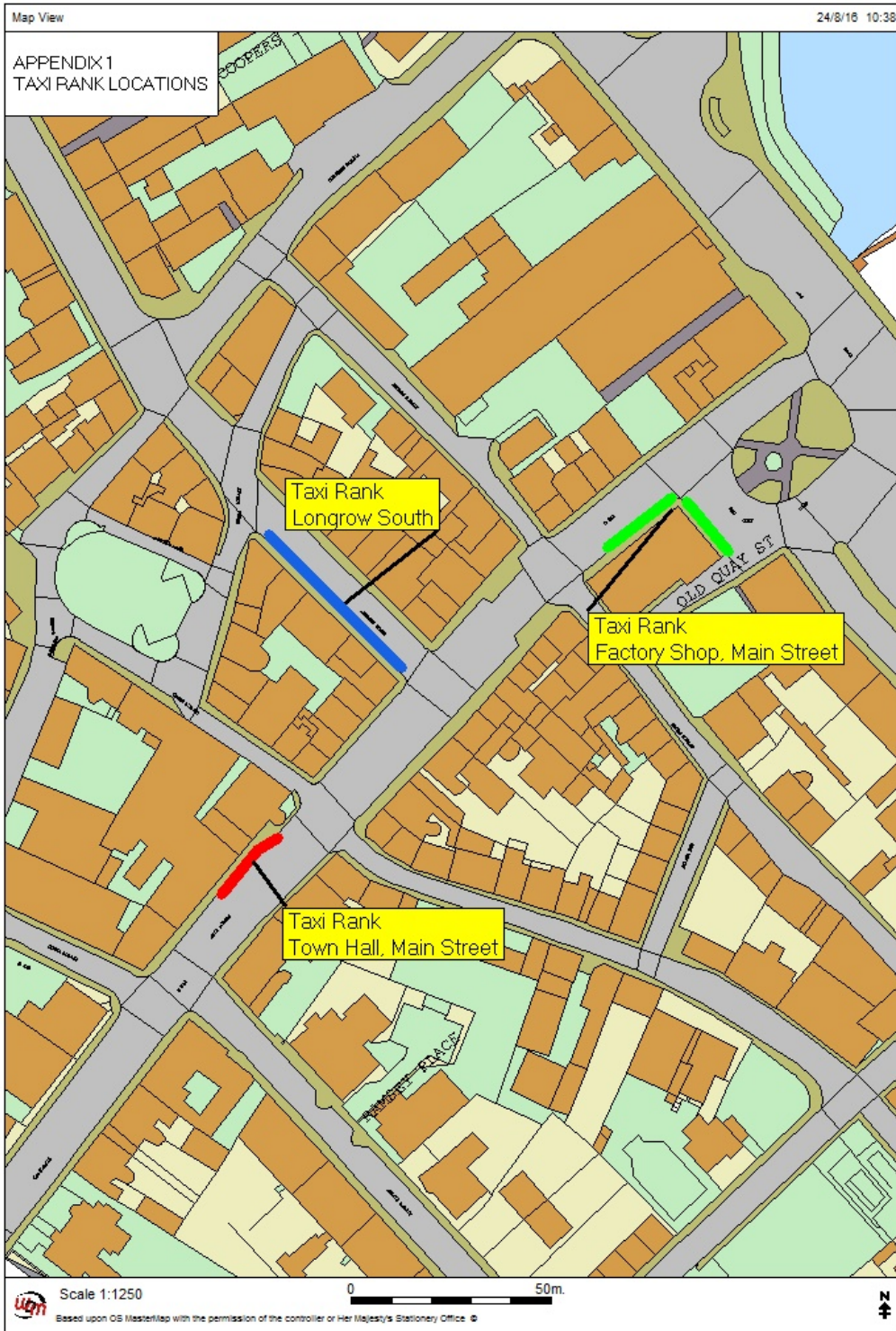
August 2016

For further information contact: Stuart Watson, Traffic & Development Manager,
on 01546 604 889

APPENDICES

Appendix 1 Location of Taxi Ranks

This page is intentionally left blank



This page is intentionally left blank

ARGYLL AND BUTE COUNCIL

MAKI AREA COMMITTEE

DEVELOPMENT AND INFRASTRUCTURE SERVICES

5th October 2016

**ARGYLL & BUTE STRATEGIC AND MID ARGYLL, KINTYRE AND THE ISLANDS
ECONOMIC DEVELOPMENT ACTION PLANS 2016/2021**

1. EXECUTIVE SUMMARY

- 1.1 The purpose of this paper is to seek approval from the Mid Argyll, Kintyre and the Islands (MAKI) Area Committee on the proposed MAKI Economic Development Action Plan (EDAP), 2016/21 aligned to the overarching Strategic Argyll and Bute Economic Development Action Plan.
- 1.2 The content of the Strategic and MAKI EDAPs fits with and contributes to the Single Outcome Agreement (SOA) long term objectives 2023 developed by the Community Planning Partnership.
- 1.3 It is important to note that the Strategic and MAKI EDAPs are working documents so that economic opportunities can be captured and addressed as they arise during 2016/21.
- 1.4 The following recommendations are for consideration:
 - The MAKI Area Committee notes the content of this paper.
 - The MAKI Area Committee provides comments on the MAKI Economic Development Action Plan, 2016/21 and endorses the plan as a working document as outlined in **Appendix 1**.
 - The MAKI Area Committee notes the content of the *draft* Strategic EDAP (see **Appendix 2**) and provides any comments ahead of the Council's Environment, Development and Infrastructure (EDI) Committee in November 2016.

ARGYLL & BUTE STRATEGIC AND MID ARGYLL, KINTYRE AND THE ISLANDS
ECONOMIC DEVELOPMENT ACTION PLANS 2016/2021

2. INTRODUCTION

2.1 The purpose of this paper is to seek approval from the Mid Argyll, Kintyre and the Islands (MAKI) Area Committee on the proposed MAKI Economic Development Action Plan (EDAP), 2016/21 aligned to the overarching Strategic Argyll and Bute Economic Development Action Plan.

3. RECOMMENDATIONS

3.1 The recommendations for the MAKI Area Committee are as follows:

- The MAKI Area Committee notes the content of this paper.
- The MAKI Area Committee provides comments on the MAKI Economic Development Action Plan, 2016/21 and endorses the plan as a working document as outlined in **Appendix 1**.
- The MAKI Area Committee notes the content of the *draft* Strategic EDAP (see **Appendix 2**) and provides any comments ahead of the Council's Environment, Development and Infrastructure (EDI) Committee in November 2016.

4. DEVELOPMENT, PREPARATION AND DELIVERY OF THE MAKI EDAP

4.1 The overarching challenge for the MAKI economy, aligned to the whole of Argyll and Bute, is to grow the population, achieving a positive net migration and an increase in young, working age residents. (Current projections suggest a decline of 14% of the MAKI population by 2037; with a forecast that the working age population will fall by 22%).

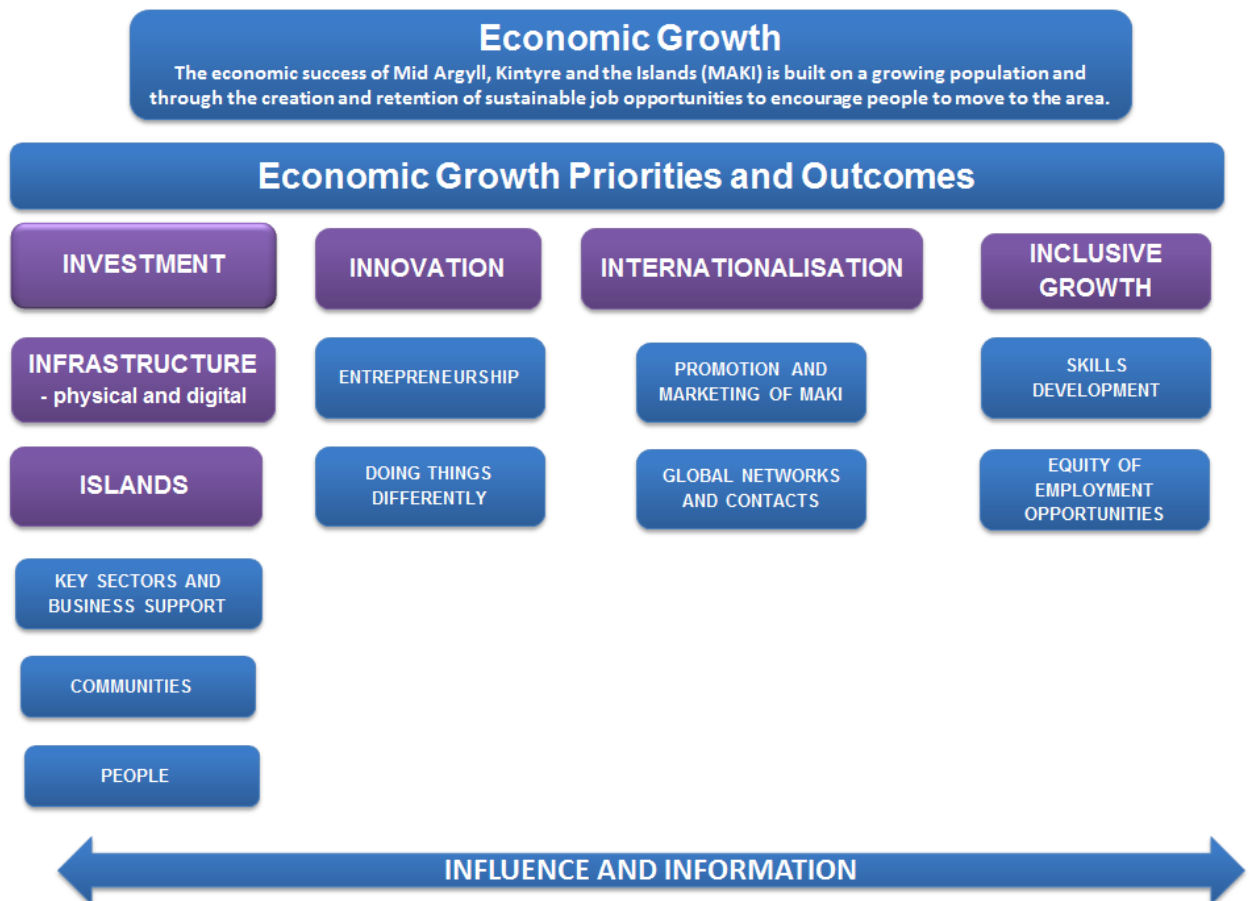
4.2 The revised EDAP for MAKI will now focus on opportunities for economic growth and as appropriate be aligned to the four priorities (referred to as '4i's') outlined in Scotland's Economic Strategy:

- Investment;
- Innovation;
- Internationalisation; and
- Inclusive growth.

The 'Investment' priority in Scotland's Economic Strategy focuses on investment in 'Infrastructure'. Given that this is a significant issue for the MAKI area, and for Argyll and Bute as a whole, 'Infrastructure' has been considered as a key priority. In addition, 'Islands' has also been identified as a key priority.

- 4.3 A workshop session was held in Lochgilphead, on Tuesday, 24th May 2016 to discuss the:
- revised structure based around the strategic priorities identified in Scotland’s Economic Strategy;
 - required specific, measurable, achievable, realistic and timebound (SMART) in–year milestones/actions to be delivered in order to achieve the proposed success measures, many in subsequent years; and
 - duration of the MAKI EDAP, where it was recognised that this plan should focus on a longer time period i.e. five years, to allow for the achievement of outcomes.
- 4.4 There was a general consensus that ‘Investment’ in ‘islands’ and ‘Infrastructure’, and ‘Innovation’ were critical areas of focus. In addition there were additional ‘i’s suggested i.e. ‘Influence’ and ‘Information’ as outlined in **Figure 1** below. However, it should be noted that all the ‘i’s noted are not mutually exclusive of each other.

Figure 1: Economic Growth Framework for MAKI



- 4.5 To continue the inclusive approach, a draft MAKI EDAP for 2016/21 was circulated to all elected members and other workshop attendees (including those that had sent their apologies) on 21st June 2016 with comments requested by 30th June 2016, in order to meet the timeline required for the submission of the paper to the August Area Committee. However, this report was subsequently delayed until the October MAKI Area Committee due to the issues outlined in the following paragraph.
- 4.6 On consideration of all appropriate comments, suggestions and amendments that were captured and fed back, it became apparent that there were a number of common actions to be delivered in partnership by staff in the Economic Development and Strategic Transportation service with key stakeholders across all of Argyll and Bute's administration areas (as well as within). It was identified that there was a requirement for the preparation of a refreshed overarching Argyll and Bute Strategic EDAP, using the new structure in **Figure 1** above, to replace the current 2013-2018 document. Some of these issues were as follows:
- digital and mobile connectivity;
 - facilitation of housing development;
 - permanent solution to A83 to ensure the road remains open at all times;
 - the actions and outcomes to be developed and delivered through the Council's Single Investment Plan (includes a digital focus);
 - marketing and promotion of Argyll and Bute across key sectors;
 - business support with a focus on the delivery of the Business Gateway, Local Growth Accelerator Programme (50% funded by ERDF monies) across the whole of Argyll and Bute;
 - skills development and modern apprenticeship opportunities; and
 - access to key European funding sources such as Argyll and the Islands LEADER and European Maritime and Fisheries programmes.
- 4.7 In order for this action to be taken forward it was agreed, through notifying the chair of the MAKI Area Committee, to bring a paper to the October meeting.
- 4.8 It is recognised that other substantive projects are also key to the sustainable economic growth of MAKI, such as the completion of the new Campbeltown Grammar school by February 2018.
- 4.9 With regard to housing development for the MAKI area this equates to the development of 405 houses by the end of 2021, of which 130 will be affordable homes and 275 will be private dwellings. In particular, it should be noted that 70 new homes will be built across Islay, Jura and Colonsay of which 30 will be affordable homes and 40 private houses.
- 4.10 Following approval by the Area Committee, officers will work to implement the key in-year milestones/actions as contained in the MAKI EDAP and those in the overarching Strategic EDAP.

5. CONCLUSION

- 5.1 This report provides the MAKI Area Committee with a revised area-based EDAP aligned as appropriate to the four priorities outlined in Scotland's Economic Strategy. The MAKI EDAP is a working document for 2016/21 to enable economic growth opportunities to be included as they arise.
- 5.2 Further to feedback received from participants during the short consultation period in May and June 2016 it became apparent that there were a number of common actions to be delivered in partnership by staff in the Economic Development and Strategic Transportation service with key stakeholders across all of Argyll and Bute's administration areas (as well as within). It was identified that there was a requirement for the preparation of a refreshed overarching Argyll and Bute Strategic EDAP to replace the current 2013-2018 document.

6. IMPLICATIONS

- 6.1 The implications for the MAKI Area Committee are as outlined in **Table 6.1** below.

Table 6.1: Implications for the MAKI Area Committee	
Policy	The MAKI EDAP 2016/21 (and subsequent in-year plans) must align and adhere, as appropriate, to Local Development Plan and the SOA Local/SOA long term objectives, 2016-2023.
Financial	The MAKI EDAP will ensure that the area's resources are allocated efficiently and effectively with regard to the economic development priorities and ambitions for MAKI. There will need to be annual consideration of best alignment between resources and priorities.
Legal	All legal implications at project level will be taken into consideration.
HR	The MAKI EDAP priorities will be resourced in terms of staff time in the context of the Council's annual service planning process and through shared staff resource discussions with Community Planning Partners.
Equalities	The MAKI EDAP will comply with all Equal Opportunities policies and obligations.
Risk	None.
Customer Service	The MAKI EDAP will provide internal and external customers with a clear articulation of the key priorities for developing the MAKI economy, thereby facilitating focus, effective resource planning and partnership working at the local level.

Executive Director of Development and Infrastructure

Policy Lead, Cllr Aileen Morton

9th September 2016

For further information contact:

Fergus Murray, Head of Economic Development and Strategic Transportation, tel: 01546 604293.

Ishabel Bremner, Economic Development Manager, tel: 01546 604375.

APPENDIX 1: MID ARGYLL, KINTYRE AND THE ISLANDS ECONOMIC DEVELOPMENT ACTION PLAN, 2016/21

It should be noted that the SMART actions outlined below will be undertaken by appropriate staff and teams of staff across the EDST Service.

INVESTMENT

Investment in infrastructure (physical and digital), islands, key sectors, business support, communities and people will in turn attract further business investment, stimulate economic activity and deepen access to the labour market in the Mid Argyll, Kintyre and the Islands (MAKI) area.

MAKI: INVESTMENT IN INFRASTRUCTURE - PHYSICAL/CAPITAL PROJECTS				
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure
Rural growth is underpinned by a cohesive approach to regeneration. (Outcome 2)	Capital investment has successfully regenerated MAKI in a manner that optimises sustainable economic growth.	Regenerate the main towns of Lochgilphead, Ardrishaig and Tarbert (including the Crinan Canal corridor and Kilmartin Glen)	<ol style="list-style-type: none"> Approval of Action Plan during 2016 further to the Crinan Canal Charrette process in May 2016. Identification of projects that could benefit from the Council's Lochgilphead and Tarbert Regeneration Fund (£3m). 	Dissemination and delivery of £3m Lochgilphead and Tarbert Regeneration Fund (to include surrounding areas) by end of 2021.
		Kilmartin House Museum redevelopment proposals	<ol style="list-style-type: none"> Preparation and submission of stage 2 Heritage Lottery Fund (HLF) bid by 2017. 	Stage 2 HLF decision anticipated July 2017.
		Kilmory Industrial Estate Expansion	<ol style="list-style-type: none"> Ongoing partnership working with the private sector to attract businesses to locate to the Kilmory Industrial Estate. Identification of inward investors that could benefit from the Council's Inward Investment Fund (£1m). 	The expanded Kilmory Industrial Estate is full of new sustainable businesses and organisations by the end of 2021.
		Campbeltown Conservation Area for Regeneration Scheme (CARS) Round 6 (April 2015 to March 2020).	<ol style="list-style-type: none"> First priority building on-site. Small grant scheme process approved by MAKI Area Committee in June 2016. 	Completion of all projects for Campbeltown CARS Round 6 by end of March 2020.
		Delivery of CARS in Inveraray.	<ol style="list-style-type: none"> Town House priority project commenced on-site, summer 2016. Chamberlands commenced on-site, summer 2016. Arkland and Relief Land priority buildings commenced on-site, summer 2016. 	Completion of all projects for Inveraray CARS by end of March 2018.

MAKI: INVESTMENT IN ISLANDS (INCLUDING INFRASTRUCTURE INVESTMENT)				
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure
Areas within Argyll and Bute realise their potential through partnership working. (Outcome 1)	The islands in the MAKI area are thriving through taking advantage of opportunities to diversify their economic base.	Student accommodation at the Gaelic College	1. Explore the possibilities of providing student accommodation on Islay for those attending the Gaelic college.	Taking forward proposals with Argyll College, UHI by the end of December 2017.
MAKI: INVESTMENT IN KEY SECTORS AND BUSINESS SUPPORT				
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure
Entrepreneurship is at the heart of all we do. (Outcome 1)	Sustainable and growing businesses in Argyll and Bute.	Roadshow across the MAKI business community to promote available business support with a focus on the EDRF funded Local Growth Accelerator Programme, the LEADER Enterprise funding and the LEADER Farm Diversification funding.	1. The Head of Economic Development & Strategic Transportation (EDST) accompanied by Business Gateway staff will repeat Business Breakfast and Business Lunch events held late 2015 in Campbeltown, Inveraray and Lochgilphead in September 2016.	Establish new and grow existing relationships between the Council and the MAKI business community.
MAKI: INVESTMENT IN COMMUNITIES				
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure
Areas within Argyll and Bute realise their unique potential through partnership working. (Outcome 1)	Thriving, sustainable and successful MAKI Communities and the Third Sector.	Assist with the redevelopment of Inveraray Community Hall.	1. Assist the group with project development and attracting funding.	Inveraray Community Hall is open to the community by December 2019.

INNOVATION

MAKI must foster a culture of innovation alongside specific initiatives.

MAKI: INNOVATION - ENTREPRENEURSHIP				
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure
Entrepreneurship is at the heart of all we do. (Outcome 1)	Machrihanish Airbase becomes a key strategic business site that will attract innovative entrepreneurial activity.	First UK Spaceport at Machrihanish Airbase.	<ol style="list-style-type: none"> 1. Machrihanish Airbase Community Company (MACC) now moving to Stage 2 of the UK Spaceport bid with the Machrihanish site still offering some of the key criteria identified in the latest publication by the UK Space Agency. 2. Work is due to be completed during 2016 on the feasibility study to inform the Stage 2 bid that has been prepared through MACC with assistance from Argyll and Bute Council and HIE. This report is highly technical in nature and will be presented to members of the MAKI Area Committee in due course. 	First UK Spaceport is located at Machrihanish.

INTERNATIONALISATION

Enable MAKI to take advantage of international opportunities by rethinking its role in an evolving global context.

INTERNATIONALISATION – PROMOTION AND MARKETING OF MAKI				
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure
Our essential utilities can facilitate economic growth across Argyll and Bute. (Outcome 1)	Kintyre is a major player as a renewables hub within the UK and Europe	Development of Kintyre as recognised operations and maintenance renewables hub with a focus on Campbeltown and Machrihanish (National Renewables Infrastructure Plan (NRIP) site).	1. Working in partnership with CS Wind, Highlands and Islands Enterprise (HIE) and supply chain businesses to develop this proposition by the end of March 2017.	Kintyre is a recognised renewables hub nationally and internationally by 2021.
Argyll and Bute has a positively promoted image within and outwith its area boundary. (Outcome 1)	MAKI is a destination of choice for families, individuals and businesses to relocate, live and work.	Delivery of the Marketing Action Plan.	<ol style="list-style-type: none"> Promotion of success of major capital regeneration projects and venue marketing, such as Campbeltown THI/ CARS programme. Joined up marketing of local events e.g. Highland Games and Agricultural Shows throughout MAKI; Kintyre and Islay half marathon/10k; Campbeltown and Jura Music Festivals; Cantilena Music Festival, Islay; Ride of the Falling Rain, Islay; Islay Jazz Festival; Colonsay Rugby Festival; etc. – attractive for visitors and also for people who may decide to move to MAKI. 	<p>Print and digital materials available for Argyll and Bute Council and its partners (2017/18 and ongoing).</p> <p>Increase in visitors to events (evidence based with 2016).</p>

APPENDIX 2: ARGYLL AND BUTE STRATEGIC ECONOMIC DEVELOPMENT ACTION PLAN, 2016/21

INVESTMENT

Investment in infrastructure (physical and digital), islands, key sectors, business support, communities and people will in turn attract further business investment, stimulate economic activity and deepen access to the labour market for Argyll and Bute.

INVESTMENT IN INFRASTRUCTURE - PHYSICAL/CAPITAL PROJECTS					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Areas within Argyll and Bute realise their potential through partnership working. (Outcome 1)	Integrated sustainable transport networks.	Permanent solution to the surrounding of the A83 to ensure the road remains open at all times. Upgrade of the A82 and A85.	1. Ongoing lobbying to the Scottish Government by elected members in partnership with the private sector.	Reduction in the number of days the A83 is unavailable. Recognition by the Scottish Government on the strategic importance of the trunk roads through Argyll.	Argyll and Bute Council and local communities.
Buildings and land use are optimised to best sustain economic growth. (Outcome 2)	External infrastructure funding levered into Argyll and Bute	Preparation and delivery of a Single Investment Plan.	1. Analyse existing documents, identify key projects and sites by the end of March 2017. 2. Identify partners, solutions, costs, responsibilities and funding by end of March 2017. 3. Finalise plan and present to members and Community Planning Partnership by end of March 2017.	Production of the Single Investment Plan Actions during 2017/18. Inclusion of specific actions to take forward in the strategic and /or area-based EDAPs for 2018 until 2021.	Argyll and Bute Council (Strategic Transportation Policy Officer)
INVESTMENT IN DIGITAL INFRASTRUCTURE – BROADBAND AND MOBILE					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
The digital network is equitable to high standards experienced across Scotland. (Outcome 2)	Full coverage of superfast broadband connectivity across Argyll and Bute	Highlands and Islands project in partnership with BT (including Giga Plus Argyll Project).	1. Continue to lobby the Highlands and Islands project in partnership with BT to achieve full coverage.	Capacity to deliver next generation broadband to 95% of premises by 2018. Full coverage by 2021. As indicated by the Scottish Government to the R100 programme.	Argyll and Bute Council (Digital Liaison Officer), HIE, BT and Community Broadband Scotland (CBS).

INVESTMENT IN DIGITAL INFRASTRUCTURE – BROADBAND AND MOBILE (continued)					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
The digital network is equitable to high standards experienced across Scotland. (Outcome 2)	Increased coverage of mobile connectivity across Argyll and Bute.	Home Office led Emergency Service Mobile Communication Programme (ESCMP) to extend 4G coverage. Increased commercial coverage from MNOs.	<ol style="list-style-type: none"> 1. Continue to assist EE to extend mobile coverage across Argyll and Bute, also engage with Home Office to assist in the network extension programme in extreme rural locations. 2. Continue to lobby Mobile Network Operators (MNOs) to extend commercial coverage. 	<p>ESCMP has full coverage by 2017 prior to Airwaves transfer 2020.</p> <p>MNOs have their target of 98% of all premises to have 4G coverage by 2020.</p>	Argyll and Bute Council (Digital Liaison Officer), Home Office, EE and Cornerstone Telecommunications Infrastructure Limited (CTIL) (network partnership between Vodafone and O2)
INVESTMENT IN ISLANDS (INCLUDING INFRASTRUCTURE INVESTMENT)					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Areas within Argyll and Bute realise their potential through partnership working. (Outcome 1)	The islands in the Argyll and Bute area are thriving through taking advantage of opportunities to diversify their economic base.	Argyll and the Islands Taskforce activity.	<ol style="list-style-type: none"> 1. Islands Connections event, October 2016. 2. Consulting island communities with regard to support and content of event. 3. Engaging with Scottish Government Islands Bill consultations. 	<p>Completion of Islands Connections event.</p> <p>Argyll and Bute to positively influence the Scottish Government Islands Bill.</p>	Argyll and the Islands Taskforce activity.
	External infrastructure funding levered into the island communities.	Preparation and delivery of a Single Infrastructure Plan with regard to ferries.	<ol style="list-style-type: none"> 1. Analyse existing documents with regard to ferry services and capacity by September 2016. 2. Work with Calmac to develop solutions and responsibilities by September 2016. 3. Finalise plan (including ferry issues) and present to members and Community Planning Partnership, November 2016. 	Production of the Single Investment Plan Actions during 2017/18. Inclusion of specific actions to take forward in the strategic and /or area-based EDAPs for 2018 until 2021.	Argyll and Bute Council and Calmac.

INVESTMENT IN ISLANDS (INCLUDING INFRASTRUCTURE INVESTMENT (continued))					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Education and training opportunities are aligned to economic development opportunities both within Argyll and Bute and nationally. (Outcome 3)	Education and skills training opportunities are aligned to economic development opportunities across the island communities.	Modern apprenticeship opportunities.	1. Work in partnership with Skills Development Scotland and Calmac to identify modern apprenticeship opportunities.	Increase uptake in modern apprenticeship opportunities for island residents by the end of 2018 (evidence based with 2016).	Argyll and Bute Council and Calmac.
INVESTMENT IN KEY SECTORS AND BUSINESS SUPPORT					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Argyll and Bute has a thriving economy especially within the key sectors of tourism, maritime, food and drink. (Outcome 1)	Argyll and Bute is recognised as an all year round tourism destination	Collate market intelligence on the tourism market across Argyll and Bute and its administrative areas.	1. Establish (as far as practicable) a tourism baseline for Argyll and Bute based on identified key attractions and subsequent analysis.	Completion of baseline for end of 2017.	Argyll and Bute Council.
		Support Argyll and the Isles Tourism Co-operative (AITC) in its activities, linked to the Council's objectives and the Tourism Strategy.	1. Engage with tourism businesses to develop an understanding of their plans and requirements for future growth and expansion across Argyll and Bute and support in value added activities. 2. Collaborate and build relations with other complementary local authorities on the west coast for aligned marketing and growth approach.	Attract further tourism sector investment to Argyll and Bute by end of 2021 (evidence based with 2016).	Argyll and Bute Council and AITC.
Argyll and Bute has a thriving economy especially within the key sectors of tourism, maritime, food and drink. (Outcome 1)	Sustainable growth in tourism through skills development with Argyll and Bute as a whole being accredited as a World Host destination.	Roll-out World Host training.	1. Work in conjunction with Business Gateway and AITC to promote and encourage business uptake of World Host training.	Increased number of businesses placing staff through accredited World Host training by end of 2018 (evidence based with 2016).	Argyll and Bute Council (Business Gateway Team) and AITC.

INVESTMENT IN KEY SECTORS AND BUSINESS SUPPORT (continued)					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Argyll and Bute has a thriving economy especially within the key sectors of tourism, maritime, food and drink. (Outcome 1)	A recognised and sustainable cruise ship market value chain for Argyll and Bute.	Work with partners, improved research, relations and proactive promotion of the region.	<ol style="list-style-type: none"> 1. Research cruise ship market structure and identify growth opportunities 2. Proactively market the region to prospective new companies. 3. Maintain current relations and keep up to date with market needs. 4. Ensure Argyll and Bute is packaged effectively alongside the rest of the West Coast of Scotland. 	Increase cruise ship visits at ports and increase passenger volume across Argyll and Bute as a whole by 2021 (evidence based with 2016).	Argyll and Bute Council (Economic Growth Team).
Argyll and Bute has a thriving economy especially within the key sectors of tourism, maritime, food and drink. (Outcome 1)	A sustainable food and drink industry supply chain that adds value across all its key components (primary producers to processors) in order to generate economic growth, improved provenance and profile for Argyll and Bute.	Support the development of the aquaculture sector through the recommendations of the Economic Forum.	<ol style="list-style-type: none"> 1. Engage with aquaculture businesses to develop an understanding of their plans and requirements for future growth and expansion within Argyll and Bute by end of March 2017. 2. Feed into the Scottish Government's 'Review of the Aquaculture Consenting Regime' in collaboration with colleagues from Marine Planning by end of March 2017. 	<p>Attract and measure level of aquaculture investment to Argyll and Bute by the end of 2021.</p> <p>Adopt recommendations of the consenting review.</p>	Argyll and Bute Council (Economic Growth Team), HIE, AITC, VS, Scotland Food and Drink.
		Support Food from Argyll in its development.	<ol style="list-style-type: none"> 1. Grow a portfolio of successful Argyll and Bute food and drink case studies with recommendations to feed into the development of Food from Argyll by end of March 2017. 2. Collaborate with other local authorities on the west coast for a concerted marketing and growth approach, including a focus on a food and drink trail by end of March 2017. 3. Explore the above as a potential Argyll and the Islands LEADER co-operation project. 	Growth of Food from Argyll and/or West Coast food & drink brand(s) by 10 producers across the whole of Argyll and Bute by the end of 2018.	Argyll and Bute Council (Economic Growth Team), HIE, AITC, VS, Scotland Food and Drink.

INVESTMENT IN KEY SECTORS AND BUSINESS SUPPORT (continued)					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Education and training opportunities are aligned to economic development opportunities both within Argyll and Bute and nationally. (Outcome 3)	Forestry industry has moved up the value chain.	Greater access to local training and employment opportunities for the forestry sector.	<ol style="list-style-type: none"> 1. Review of Forest and Woodland Strategy in conjunction with Forestry Commission Scotland to establish baselines for training and employment opportunities and identify key growth opportunities for the forestry sector in Argyll and Bute. 2. Develop a close working relationship with University of the Highlands and Islands (UHI) by working on securing inward investment and local training opportunities. 3. Through initial biomass discussions with businesses with input from Business Gateway and in partnership with HIE and participation in wood fuel forums throughout the year, gather market intelligence to identify gaps and opportunities for Argyll and Bute. 	<p>Establish a baseline and identify sustainable forestry activities and opportunities for Argyll and Bute by early 2018.</p> <p>Increased local take up of training opportunities by end of 2018 (evidence based with 2016).</p> <p>Encourage development of wood biomass power facilities throughout Argyll and Bute.</p>	Argyll and Bute Council (Economic Growth and Business Gateway Teams), HIE, Skills Development Scotland (SDS) and Scottish Forestry Commission (SFC).
Entrepreneurship is at the heart of all we do. (Outcome 1)	Sustainable and growing businesses in Argyll and Bute.	Business Gateway – Local Growth Accelerator Programme where 50% of funding has been secured from the European Regional Development Fund (ERDF).	<ol style="list-style-type: none"> 1. Launch of Local Growth Accelerator Programme (autumn 2016). Argyll and Bute Council area annual targets to the end of 2018: <ul style="list-style-type: none"> • Specialist Advice: 12 businesses assisted with one to one advice. • Growth Grant: 12 businesses supported with grant funding. • Graduate Placement Service: 4 businesses supported with six to twelve month graduate placements. • Growth Workshops: 144 attendees at 24 workshops, 48 businesses assisted. • Regional Specific Entrepreneurial Support: 12 businesses assisted with advice, information or events. • Key Sector Support: 33 businesses assisted with advice, information or events. 	<p>Successful delivery of the Local Growth Accelerator Programme with associated outcomes by end of December 2018.</p> <p>Meeting European compliance rules resulting in 100% draw down of European funding claims (ERDF and LEADER) from the Scottish Government.</p>	Argyll and Bute Council Business Gateway Team.

INVESTMENT IN COMMUNITIES					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Argyll and Bute has a thriving economy especially within the key sectors of tourism, maritime, food and drink. (Outcome 1) Rural growth is underpinned by a cohesive approach to regeneration. (Outcome 2)	Maximise European funding and Argyll and Bute's policy influence in order to promote sustainable economic growth and regeneration across Argyll and Bute.	Argyll and the Islands LEADER programme, 2014-2020.	<ol style="list-style-type: none"> Given that the Argyll and Bute Council is the Accountable Body for LEADER and EMFF, submit a paper to the Environment, Development and Infrastructure (EDI) Committee on 12th August 2016 to seek approval for the formal launch of LEADER on Monday, 15th August 2016. Development of the Small Business Support Scheme and Farm Diversification during July 2016. Develop and prepare scoring paperwork for LEADER projects by end of September 2016. Ongoing work with communities and project applicants on initial expressions of interest and then applications as appropriate. First anticipated LEADER Local Action Group meeting is 27th October 2016. 	<p>Number of rural economic development projects supported by 2018.</p> <p>Achieving spend of circa. £9m throughout Argyll and Bute through a combination of LEADER and additional levered-in funding by 2018.</p> <p>Compliant completion of the Argyll and the Islands LEADER 2014-2020 programme by end of 2020.</p>	Argyll and Bute Council (European Team) and Argyll and the Islands LEADER Local Action Group.
		Argyll and the Ayrshires EMFF (European Maritime and Fisheries Fund) programme, 2014-2020.	<ol style="list-style-type: none"> Finalised Framework Agreement between Argyll and Bute Council and Marine Scotland by the end of August 2016. Establishment of joint marketing material for the Fisheries Local Action Group with the Ayrshires by the end of September 2016. Seek programme guidance and application forms from Marine Scotland in order to launch the programme before the end of 2016. 	<p>Number of EMFF supported projects across the Argyll and the Ayrshires FLAG area by 2018.</p> <p>Compliant completion of the Argyll and the Ayrshires EMFF 2014-2020 programme by end of 2020.</p>	Argyll and Bute Council (European Team) and Argyll and the Ayrshires Fisheries Local Action Group (FLAG).
Areas within Argyll and Bute realise their unique potential through partnership working. (Outcome 1)	Thriving, sustainable and successful Argyll and Bute Communities and the Third Sector.	Generic support to communities and third sector organisations to access funding information.	<ol style="list-style-type: none"> Number of communities and third sector organisations accessing the Funding Alert and amount of funding secured as a consequence. Measured annually. By end of March 2017. 	Ongoing sustainable communities that have access to the appropriate support information.	Argyll and Bute Council (Social Enterprise Team).

INVESTMENT IN PEOPLE					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
<p>Everyone in Argyll and Bute is supported to be ambitious and realise their full potential. (Outcome 3)</p> <p>Education and training opportunities are aligned to economic development opportunities both within Argyll and Bute and nationally. (Outcome 3)</p>	<p>Education and skills training opportunities are aligned to economic development opportunities within Argyll and Bute.</p>	<p>Council's Modern Apprenticeship Programme.</p>	<p>1. Work with appropriate Council departments to encourage the uptake of modern apprenticeships throughout 2016/17.</p>	<p>Increased uptake of Council modern apprenticeships by end of 2018 (evidence based with 2016).</p>	<p>Argyll and Bute Council and SDS.</p>

INNOVATION

Argyll and Bute Council must foster a culture of innovation alongside specific initiatives.

INNOVATION - ENTREPRENEURSHIP					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Entrepreneurship is at the heart of all we do. (Outcome 1)	Argyll and Bute is recognised as a key location for enterprise and entrepreneurial activity.	Increase the level of entrepreneurship throughout Argyll and Bute.	<ol style="list-style-type: none"> 1. Work with Argyll College UHI and HIE to take forward the concept of a Coastal Communities Centre for Creativity and Enterprise and relevant qualifications in Entrepreneurship for businesses by the end of 2016. 2. Business Gateway to assist in facilitating a survey to micro businesses on what the demands and gaps are with regard to entrepreneurship and enterprise skills development by the end of 2016. 	Increase in enterprise and entrepreneurship activity by end of 2018 (evidence based with 2016).	Argyll and Bute Council, Argyll College UHI and HIE.
INNOVATION – DOING THINGS DIFFERENTLY					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Argyll and Bute has a thriving economy especially within the key sectors of tourism, maritime, food and drink. (Outcome 1) Argyll and Bute embraces digital opportunities. (Outcome 1)	Argyll and Bute has a robust profile through social media and a robust tourism sector.	Building on the Explore Argyll and the Isles suite of leaflets use digital and social media more innovatively to increase awareness of the Argyll and Bute area as a place to live, work and visit.	<ol style="list-style-type: none"> 1. Scope out how the Council’s website and social media facilities can be used more innovatively (e.g. promoting a series of events in an area) to encourage more people to visit and/or relocate to the area (set a baseline of activity). 2. Work with businesses to assess the scope for joint ticketing to attractions across Argyll and Bute. 3. Identify key business figures and/or celebrities to champion Argyll and Bute. 	<p>Exponential increase in social media reach and website visits by end of 2018 (measure against 2016 baseline).</p> <p>Joint ticket deals to increase visit to attractions by 10% by end of 2020 (measure against 2016 baseline).</p> <p>Increase traction in media (evidence base required) through coverage of celebrity champions by the end of 2020.</p>	Argyll and Bute Council (Promotions and Marketing Officer) and tourism businesses through AITC.

INTERNATIONALISATION

Enable Argyll and Bute Council to take advantage of international opportunities by rethinking its role in an evolving global context.

INTERNATIONALISATION – PROMOTION AND MARKETING OF ARGYLL AND BUTE					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Argyll and Bute has a positively promoted image within and outwith its area boundary. (Outcome 1)	Argyll and Bute is a destination of choice for families, individuals and businesses to relocate, live and work.	Delivery of the Marketing Action Plan.	<ol style="list-style-type: none"> 1. Develop a digital picture library which includes images of areas across Argyll and Bute. 2. Promote Argyll and Bute as a place to stay or relocate – develop case studies for difference audiences. 	<p>Photo library complete for use by Argyll and Bute Council and partners (2017/18 and ongoing).</p> <p>Case study subject(s) identified, stories written and library created (2017/18 and ongoing).</p>	Argyll and Bute Council (Promotions and Marketing Officer)
		Delivery of the Marketing Plan for the Argyll Sea Kayak Trail.	<ol style="list-style-type: none"> 1. Promotion of the Argyll Sea Kayak Trail through the discrete marketing plan for that project. 	<p>National and international recognition of the recreational activities such as kayaking in Argyll and Bute.</p>	
<p>Argyll and Bute has a positively promoted image within and outwith its area boundary. (Outcome 1)</p> <p>Education and training opportunities are aligned to economic development opportunities both within Argyll and Bute and nationally. (Outcome 3)</p>	Education and skills training opportunities are aligned to economic development opportunities within Argyll and Bute.	Securing inward investment and local employment/training opportunities for Argyll and Bute.	<ol style="list-style-type: none"> 1. Develop a close working relationship with Scottish Development International (SDI), Highlands and Islands Enterprise (HIE) and Argyll College UHI to identify and attract inward investment to Argyll and Bute. 2. Focus on opportunities in Argyll and Bute that could secure funding from the Council via the Inward Investment Fund (£1m) and Rural Resettlement Fund (£500k). 	<p>Increased take up in training opportunities linked to inward investment local job opportunities by the end of 2018.</p> <p>Dissemination and delivery of the Council wide Inward Investment Fund (£1m) and Rural Resettlement Fund (£500k).</p>	Argyll and Bute Council (Economic Development), HIE, SDI and Argyll College UHI.

INTERNATIONALISATION – GLOBAL NETWORKS AND CONTACTS					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Argyll and Bute has a thriving economy especially within the key sectors of tourism, maritime, food and drink. (Outcome 1) Argyll and Bute has a positively promoted image within and outwith its area boundary. (Outcome 1)	A sustainable food and drink industry supply chain that adds value across all it key components (primary producers to processors) in order to generate economic growth, improved provenance and profile for Argyll and Bute.	Strengthen the region’s twinning arrangement with the Bavarian district Amberg-Sulzbach to expand Argyll and Bute’s international network.	<ol style="list-style-type: none"> 1. Complete a successful twinning visit to Amberg-Sulzbach in August 2016 in order to expose businesses to international markets and share best practice and expertise in economic growth of the food and drink sector. 2. Convene a task force for collaborative projects by end of 2016 and promote activity with businesses through Business Gateway and in partnership with HIE. 3. Explore opportunities for an Argyll and the Islands LEADER co-operation project focusing on this theme. 	<p>Promotional information on the two areas appears on the Amberg-Sulzbach and Argyll and Bute Council digital platforms</p> <p>Local businesses capitalise on potential market opportunities in Amberg-Sulzbach and/or wider Bavaria.</p> <p>Local food/drink producers participate in a LEADER co-operation project.</p>	Argyll and Bute Council, Amberg-Sulzbach and the private sector.
		Sharing of good practice from international food and drink trade shows and events.	<ol style="list-style-type: none"> 1. Council attends/supports industry representatives to attend international food and drink trade shows and events. 	<p>Trade show attendance (identify trade shows and quantify).</p>	

INCLUSIVE GROWTH

Argyll and Bute is recognised as an area that promotes fair and equitable inclusive growth.

INCLUSIVE GROWTH – SKILLS DEVELOPMENT					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Education and training opportunities are aligned to economic development opportunities both within Argyll and Bute and nationally. (Outcome 3)	Robust and sustainable engagement between employers and education.	Argyll and Bute Developing the Young Workforce (DYW) Regional Group.	1. Economic Development, in partnership with Education colleges, Argyll College UHI, Skills Development Scotland and HIE to assist the private sector to prepare and submit the Argyll and Bute DYW Regional Group bid to the Scottish Government by end of September 2016.	Delivery of the 11 Wood Commission Recommendations and associated key performance indicators to be taken forward by DYW Regional Groups by the end of March 2019.	Argyll and Bute Council, Argyll College UHI, SDS, HIE and the private sector.
INCLUSIVE GROWTH – EQUITY OF EMPLOYMENT OPPORTUNITIES					
SOA Long Term Objectives (2023)	Outcome (by year 5)	Description of Activity	Milestones/Actions (in year)	Medium to Longer Term Success Measure	Key Partners
Everyone in Argyll and Bute is supported to be ambitious and realise their full potential. (Outcome 3)	Education and skills training opportunities are aligned to economic development opportunities within the Argyll and Bute area.	Preparation prior to devolved Welfare agenda.	1. In partnership with other appropriate Council departments input to the preparation of the Welfare agenda for Scotland prior to being devolved to the Scottish Government on 1 st April 2017.	Council's Employability Team is integral to the delivery of the Welfare agenda during 2017/18.	Argyll and Bute Council and other local authority areas across Scotland.

ARGYLL AND BUTE COUNCIL**MAKI AREA COMMITTEE****DEVELOPMENT & INFRASTRUCTURE
SERVICES****5th OCTOBER 2016**

CAMPBELTOWN - OPTIONS FOR SURPLUS CHORD FUNDS

1.0 EXECUTIVE SUMMARY

- 1.1 Report outlines spend Options for the surplus CHORD funds of £197,626 reported to MAKI Area Committee on the 6th April 2016 and the subsequent decision by members to seek Policy & Resources Committee approval to allocate £15,000 towards a mechanical road sweeper, thus leaving surplus funds of £182,626.
- 1.2 The Options are in line with the report that was approved by the Policy and Resources Committee on the 18th August 2016 which delegated the allocation of any CHORD surplus funds to Area Committees to approve in accordance with the original CHORD objectives at 4.2.
- 1.3 The Campbeltown CHORD funds were allocated to generate improvements to Campbeltown's heritage and conservation sites; to enhance berthing facilities in Campbeltown Loch and for Kinloch Road Regeneration.
- 1.4 Taking account of the amount of CHORD surplus funds available, the above criteria for the allocation of surplus funds and available staff resources, the report looked at options for further improvements to Campbeltown's heritage and conservations sites and to the regeneration of Kinloch Road.

RECOMMENDATIONS

It is recommended that the MAKI members:

- note the contents of the paper; and
- approve Option CN01 which is to transfer the surplus funds to the HES CARS initiative that will be managed by the Transformation Projects and Regeneration team within EDST.

ARGYLL AND BUTE COUNCIL
MAKI AREA COMMITTEE**DEVELOPMENT & INFRASTRUCTURE
SERVICES****5 OCTOBER 2016**

CAMPBELTOWN - OPTIONS FOR SURPLUS CHORD FUNDS

2.0 INTRODUCTION

- 2.1** Report outlines proposals for allocating the surplus CHORD funds of £182,626 in line with the report that was approved by the Policy and Resources Committee on the 18th August 2016 which delegated the allocation of any CHORD surplus funds to Area Committees to approve in accordance with the original CHORD objectives at 4.2.

3 RECOMMENDATIONS

It is recommended that the MAKI members:

- note the contents of the paper; and
- approve Option CN01 which is to transfer the surplus funds to the HES CARS initiative that will be managed by the Transformation Projects and Regeneration team within EDST.

4. DETAIL

- 4.1** In 2009 the Council approved an investment of approximately £30 million for five of its waterfront towns to assist regeneration and economic development in Argyll and Bute, Campbeltown's capital funding allocation was £6.50 million. It was agreed that the projects be delivered in the context of the programme objectives for each town as outlined in the original Outline Business Cases.

- 4.2** The Tables below outlines how the Campbeltown CHORD monies were to be spent:

Table 1 CN01 - Campbeltown Townscape Heritage Initiative

<i>WHAT:</i>	<ul style="list-style-type: none"> • to generate improvements to Campbeltown's heritage and conservation sites, renewing and restoring historic buildings.
--------------	---

Table 2 CN02 - Campbeltown Berthing Facility

<i>WHAT:</i>	<ul style="list-style-type: none"> • the development of improved berthing facilities in Campbeltown Loch, to position the facility for an improved market presence.
--------------	--

Table 3 CN03 - Kinloch Road Regeneration

WHAT:	<ul style="list-style-type: none"> • to assist ACHA with their planned development of housing and community facilities. • to relocate the Council’s road depot to another site to facilitate the housing development proposed by ACHA. • to investigate the potential for environmental improvement or renewal on underutilised land adjacent to the Council depot.
--------------	--

4.3 Anticipated benefits for Campbeltown include:

- Improved character and appearance of the gateway to Campbeltown and the town centre.
- Increased turnover and employment in the commercial, retail and hospitality sectors and through new housing.

4.4 On the 6th April 2016 officers reported to the MAKI Area Committee the level of CHORD surplus funds available following delivery of the three projects listed at 4.2 above. It was agreed at this meeting that officers would come forward with options for the allocation of the surplus funds, £182,626. The Options outlined below are in line with the report that was approved by the Policy and Resources Committee on the 18th August 2016 which delegated the allocation of any CHORD surplus funds to Area Committees to approve in accordance with the original CHORD objectives at 4.5. The options also take account of available staff resources to deliver the chosen option(s).

4.5 **OPTIONS –**

4.5.1 ***CN01 - Campbeltown Townscape Heritage Initiative***

Based on the positive impact the Townscape Heritage Initiative has had to date repairing occupied buildings, bringing derelict buildings back into economic use and the general enhancement to the town centre’s build environment through grant assistance from external funders including Historic Environment Scotland (HES) and the Heritage Lottery Fund (HLF), it is proposed that the surplus CHORD funds are transferred in their entirety to the HES CARS initiative and managed by the Transformation Projects and Regeneration team within EDST. Details of the impact the CARS and THI has made to the town, to date, is outlined below.

4.5.2 From 2007 to 2015, 77 grants were awarded via CARS and the THI leading to over £7million of repairs to town centre properties. The Council contributed £1.2million and the majority of the work was carried out by local contractors. To build on this investment, the next Campbeltown CARS will run from 2015 to 2020 with the focus on essential repairs to key tenemental properties within the main core of the town centre. Repairs to priority buildings alone will

safeguard the future of 20 businesses and almost 70 jobs whilst creating opportunities for new businesses. The budget available for building repairs is £1.6million plus owner's contributions. Due to the high demand for funding, it is acknowledged that this will not be enough, therefore the additional CHORD funds will enable more projects to be supported.

4.5.3 ***CN03 - Kinloch Road Regeneration***

To further enhance the CHORD investment to date in Kinloch Road and surrounding environs, ask officers within Roads and Amenity Services to investigate the potential for environmental improvements or upgrade of underutilised land in the town centre in council ownership that will enhance the town centre's public realm and /or car parking arrangements.

4.5.4 ***CN02 – Campbeltown Transit Berthing Facility***

The step ashore facility construction was completed and has been operating successfully since the first week in June 2015. Visiting boat numbers are up and the operator is actively marketing the facility. Based on current performance, no further public sector investment in this facility is deemed necessary.

5. CONCLUSION

Taking account of the amount of CHORD surplus funds available, the criteria for the allocation of surplus funds, available staff resources and the economic impact the additional funds could make to the continued economic regeneration of Campbeltown town centre, the report has concluded that the surplus funds is best used to further enhance the town centre's built environment, option CNO1.

6. IMPLICATIONS

- | | |
|---------------|--|
| 6.1 POLICY | The delivery of the CHORD programme fits with the Council's Corporate Plan, Single Outcome Agreement and approved Development Plan policy for town centre regeneration. The economic outcomes from these projects will contribute to the Government's Economic Strategy. |
| 6.2 FINANCIAL | The level of surplus funds has been agreed with Finance. |
| 6.3 LEGAL | There are currently no legal issues |
| 6.4 HR | The options identified take account of current staff resources. |

- | | |
|-----------------------|---|
| 6.5 EQUALITIES | There are no equal opportunities implications. |
| 6.6 RISK | Any future risk will be addressed as soon as a decision is made as to the utilisation of the remaining funds. |
| 6.7 CUSTOMER SERVICES | There are no Customer Services implications. |

Executive Director of Development and Infrastructure Services: Pippa Milne

Policy Lead: Ellen Morton

22 September 2016

For further information - please contact John Gordon, Capital Regeneration Programme Manager, Development and Infrastructure Services, Economic Development and Strategic Transportation 01369 708457

ARGYLL AND BUTE COUNCIL

MAKI Area Committee

Customer Services

5 October 2016

Civic Furniture - Campbeltown

1.0 EXECUTIVE SUMMARY

- 1.1 The council has agreed a protocol for dealing with items of furniture and memorabilia following building refurbishments and/or office rationalisations which are deemed to be of historical or local significance. Following the recent refurbishment of Campbeltown Town Hall a number of items have been put into storage, this report outlines the protocol and asks Members to give consideration to the future of these items in line with the agreed protocol.

ARGYLL AND BUTE COUNCIL

MAKI Area Committee

Customer Services

5 October 2016

Civic Furniture - Campbeltown

2.0 INTRODUCTION

2.1 As a result of the refurbishment of Campbeltown Town Hall, a number of items of furniture have been identified which meet the terms of the protocol which has been agreed for dealing with such items.

3.0 RECOMMENDATIONS

3.1 The Area Committee is asked to give consideration to the future of the items identified in line with the protocol outlined at 4.2 of the report.

4.0 DETAIL

4.1 The Policy and Resources Committee at the meeting held on 17 March 2016 agreed a protocol for dealing with furniture and memorabilia following building refurbishments and/or office rationalisations.

4.2 The protocol states:-

(1) When a building is to be disposed of (a) any furniture of historical or local significance will be identified, as will (b) any art work or other civic items.

(2) The building user as at the date of departure, together with nominated officers from Community and Culture and Governance and Law, will detail the items specified at (a) and (b) above and will determine if any item may have a significant value. Any such item will only be disposed of after consideration by the relevant Area Committee and referral to Policy and Resources for final determination.

(3) All other items in category (a) will then be considered by the relevant Area Committee to establish:

- If the items should be stored for future use by the Council
- If the items should be offered for sale locally
- If the items should be offered free to a local community group, having first sought expressions of interest by notice on the Council website, either on loan or as a disposal

- If the items should be released for recycling
- (4) All other items in category (b) will be considered by the relevant Area Committee, which shall receive the views of the Provost prior to their consideration of the matter, and who may determine:-
- If the items should be stored for future use by the Council
 - If the items should be offered for sale locally
 - If the items should be offered free to a local community group, having first sought expressions of interest by notice on the Council website, either on loan or as a disposal
 - If the items should be given into the custody of the Archivist or the museum service, or lent to a Private Archive
 - If the items should be released for recycling
- (5) If there is any dispute as to whether an item is of significant value the matter will be determined by the Executive Director of Customer Services after such inquiry as he determines reasonable.
- (6) In reaching a determination on such matters the Area Committee will have regard to the local interest in any items and will be guided by the principle of the strength of local connection and identity with any of the items as may be ascertained by the Committee.

4.3 Campbeltown Town Hall furniture

- 4.3.1 As a result of the refurbishment of the Town Hall in Campbeltown, the following items have been identified as falling into category (a) furniture of historical or local significance:-

20 wooden desks (photograph Appendix 1)

3 red leather and wood armchairs (photograph Appendix 2)

21 red leather and wood chairs (photograph Appendix 3)

- 4.3.2 These items of furniture are currently stored at the Aqualibrium, Campbeltown. The items have not been subject to a formal valuation.

5.0 CONCLUSION

- 5.1 The Council has agreed a protocol for dealing with furniture and memorabilia which have been identified as part of office refurbishments/rationalisations. The items of furniture listed at 4.3.1 have been in storage since the refurbishment of the Town Hall. Members are asked to give consideration to the future arrangements for this furniture in line with the protocol detailed at 4.2 above.

6.0 IMPLICATIONS

- 6.1 Policy - in line with decision made by the Policy and Resources Committee.
- 6.2 Financial - dependent on final decision there could be financial implications.
- 6.3 Legal - dependent on decision may require input from Governance and Law.
- 6.4 HR - none
- 6.5 Equalities - none
- 6.6 Risk - none
- 6.7 Customer Service - none

Executive Director of Customer Services

Policy Lead Councillor Dick Walsh

14 September 2016

For further information contact: Shona Barton, Area Committee Manager, Tel:
(01436) 657605

APPENDICES

- Appendix 1 – wooden desk photographs
- Appendix 2 – red leather and wooden armchairs
- Appendix 3 – red leather and wooden chairs

Appendix 1



This page is intentionally left blank

Appendix 2



This page is intentionally left blank

Appendix 3



This page is intentionally left blank

MID ARGYLL, KINTYRE AND THE ISLANDS – AGENDA ITEM TRACKER

AUGUST 2016

	Report Title	Officer/Contact	Date added to Tracker	Notes	Action Required
1.	Roads Issues & Roads Revenue Budget	Kevin McIntosh/Jim Smith	Ongoing	Regular attendance at Area Committee meetings with updates and revenue budget.	April AC – FQ3 October AC – FQ1 (FQ4 as addendum to FQ1) December AC – FQ2
2.	Area Scorecard	David Clements	Ongoing	Regular attendance at Area Committee meetings to report on scorecard.	April AC – FQ3 June AC – FQ4 August AC – FQ1 December AC – FQ2
3.	Item Tracker	Lynsey Innis	Ongoing	Regular updates at Area Committee meetings for noting and updating.	Future AC Meetings
4.	Secondary Schools – Performance and attainment	Louise Connor/Ann Marie Knowles (Campbeltown Grammar School – Catriona Hood; Islay High School – Stephen Harrison; Lochgilphead Joint Campus – Ann Devine; and Tarbert Academy – Neil McKnight)	Ongoing	Scheduled attendance of Head Teachers at Area Committees to provide reports on performance and attainment.	October AC – Tarbert Academy and Lochgilphead Joint Campus December AC – Campbeltown Grammar School and Islay High School
5.	Integrated Joint Board	John Dreghorn/ Douglas Hunter (ABC)/Moira McFarlane (ABC)	Ongoing	Quarterly Performance Reports	December 2016 AC April 2017 AC Thereafter TBC

Standing items on the tracker

MID ARGYLL, KINTYRE AND THE ISLANDS – AGENDA ITEM TRACKER

AUGUST 2016

	Report Title	Officer/Contact	Date added to Tracker	Notes	Action Required
6.	Machrihanish Airbase Development	Fergus Murray/Malcolm MacMillan (MACC Manager)		Regular updates required	Future meeting
7.	Scottish Water	Ruaridh MacGregor (Regional Communities Manager, Scottish Water)		Annual Update on local issues and to allow for input into the development aspirations for Argyll and Bute as a whole	October 2016 AC
8.	ACHA	Alistair MacGregor (Chief Executive – ACHA)	December 2013 AC	Annual Update	October 2016 AC
9.	Primary Schools - Performance and Attainment	Kathryn Wilkie	June 2013 AC	Annual Update - to include information on early years development	June 2017 AC
10.	Transport Scotland	Keith Murray/Fiona Brown, Transport Scotland	October 2014 AC	Regular Updates	October 2016 AC
11.	Third Sector Grants	Antonia Baird		<ol style="list-style-type: none"> 1. April tranche 2. August tranche 3. Monitoring of grants to the Third Sector 	<ol style="list-style-type: none"> 1. April AC 2. August AC 3. August AC
12.	Roads Issues	Jim Smith	May 2014 BD	Report from EDI Committee on the Area Roads split formula Report will be presented following consideration by P&R	Future BD Meeting (<i>following item calling at P&R Committee</i>)
13.	MAKI Economic Development Action Plan (EDAP) including Mid Argyll Regeneration Initiative	Ishabel Bremner	June 2013 AC	Annually reviewed	Quarterly updates to Area Committee - no attendance required (April; June; August and October) Annual Update – attendance

Standing items on the Tracker

MID ARGYLL, KINTYRE AND THE ISLANDS – AGENDA ITEM TRACKER

AUGUST 2016

	Report Title	Officer/Contact	Date added to Tracker	Notes	Action Required
					required - April 2017 AC
14.	New Campbeltown Grammar School	Michael Casey/Malcolm MacFadyen	August 2013 AC	Update report	Updates to Area Committee in October 2016 and bi-monthly thereafter.
15.	Patient Transport Policy	Maimie Thompson, Head of Public Relations and Engagement (NHS Highland)	June 2014 AC	Report to future AC when report finalised	<i>Policy circulated to Members by email – November 2015 – Updated policy to future AC meeting following completion of review</i>
16.	Inveraray CARS	Audrey Martin/Feargal De Buiteleir	October 2014 AC	Update Report	Future AC
17.	Flooding issues in MAKI	Jim Smith/Kevin McIntosh	January 2015 BD	To remain on tracker until such time as issue is rectified	
18.	Consultation on Jura Ferry	Pippa Milne/Stewart Clark (Jim Smith)	June 2015 AC		<i>Following discussions with the Chair, it was agreed that this item would be considered at a future AC meeting, following clarification on the direction of Transport Scotland.</i>
19.	Campbeltown CHORD	Helen Ford		Options for allocation of surplus funds	Update from Service that requires to go to P&R prior to AC October 2016 AC
20.	Townscape Heritage Initiative	Audrey Martin/James Lafferty	October 2015 AC	Progress Report in relation to the Town Hall	Updates when required
21.	Running Track, Meadows	Pippa Milne/Jim Smith	October 2015 AC	Progress Report	Updates when required
22.	Campbeltown Office	Malcolm MacFadyen	May 2015	Update of current position	January 2017 BD Meeting

MID ARGYLL, KINTYRE AND THE ISLANDS – AGENDA ITEM TRACKER

AUGUST 2016

	Report Title	Officer/Contact	Date added to Tracker	Notes	Action Required
	rationalisation		(Councillor Colville request)		
23.	Campbeltown CARS	Audrey Martin/James Lafferty	December 2015 AC	Report to come to future AC following submission of grant applications	Future AC
24.	Charity and Trust Funds	Peter Cupples	August 2016 AC	<ol style="list-style-type: none"> 1. Annual update report 2. Continued to November BD meeting for further discussion. 3. Final proposals for agreement to Dec AC 	<ol style="list-style-type: none"> 1. December 2016 AC 2. November 2016 BD 3. December 2016 AC
25.	Future Area Committee Dates	Shirley MacLeod		Annual report	Future AC
26.	Parking Review Update	Jim Smith/Stewart Watson	March 2016 BD	Majority of proposals agreed. Recommendations on Taxi ranks in Campbeltown and disabled bay at Town Hall to come to October 2016 AC.	October 2016 AC
27.	Tarbert and Lochgilphead Regeneration Fund	Audrey Martin/Anna Watkiss		Following decision at the budget meeting - Report on criteria, date of availability etc (once through the appropriate process)	November 2016 BD & thereafter December 2016 AC
28.	Crinan Canal Charrette	Anna Watkiss			December 2016 AC
29.	Dog Fouling	Tom Murphy	June 2016 AC	Report on progress of previous	Update requested from ED&I in

MID ARGYLL, KINTYRE AND THE ISLANDS – AGENDA ITEM TRACKER

AUGUST 2016

	Report Title	Officer/Contact	Date added to Tracker	Notes	Action Required
				request to Council regarding naming and shaming of those convicted of allowing their dogs to foul	August 2016
30.	Amenity Services Budget reductions	Jim Smith/Tom Murphy	August 2016 AC	Head of Roads and Amenity Services to attend the AC in December to provide information on all Amenity Service Budget Reductions in the MAKI area	December 2016 AC
31.	Inveraray TRO	Jim Smith/Stuart Watson		Report outlining background etc	December 2016 AC

MID ARGYLL, KINTYRE AND THE ISLANDS – ITEMS REMOVED FROM TRACKER

	Report Title	Officer/Contact	Date added to Tracker	Notes	Action Required
6.	MAKI Ferry Services	Graeme MacFarlan/Simon Richmond of CalMac/ Stewart Clark & Jim Smith	June 2013 AC	Annual Updates	Following discussion with the Chair it was agreed that this item be brought to the December 2016 AC
31.	Piers and Harbour Charges	Stewart Clark	Officer request	Request from Stewart Clark to have workshop session with Members on the piers and harbour charges review	September 2016 BD

This page is intentionally left blank